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1
       IN THE UNITED STATES DISTRICT COURT
        FOR THE NORTHERN DISTRICT OF OHIO
3
                EASTERN DIVISION
4
5
     IN RE: NATIONAL
                             : HON. DAN A.
     PRESCRIPTION OPIATE
                            : POLSTER
     LITIGATION
7
     APPLIES TO ALL CASES : NO.
8
                              1:17-MD-2804
9
            - HIGHLY CONFIDENTIAL -
10
    SUBJECT TO FURTHER CONFIDENTIALITY REVIEW
11
12
                January 15, 2019
13
14
15
                 Videotaped deposition of
    KEITH FROST taken pursuant to notice, was
    held at the offices of Morgan Lewis
16
    Bockius, 1701 Market Street,
    Philadelphia, Pennsylvania beginning at
17
    9:30 a.m., on the above date, before
18
    Michelle L. Gray, a Registered
    Professional Reporter, Certified
19
    Shorthand Reporter, Certified Realtime
    Reporter, and Notary Public.
20
21
22
           GOLKOW LITIGATION SERVICES
          877.370.3377 ph 917.591.5672
23
                 deps@golkow.com
2.4
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Highly Confidential - Subject t	o Further Confidentiality Review
Page 2	Page 4
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<u>4</u> 1	

Page 6	Page 8
1 1	1
2 INDEX	EXHIBITS (Cont'd.)
Testimony of:	⁵ NO. DESCRIPTION PAGE
KEITH FROST	Frost-9 E-mail Thread 220
⁶ ⁷ By Mr. Cluff 12, 305	7 2/20/12 Subject, Cage Access 8 Rite_Aid_OMDL_0010825-26
8 By Mr. Lavelle 286	9 Rite Aid Frost-10 E-mail Thread 227
10	3/31/10 Subject, DEA Compliance
EXHIBITS	1 ¹² Rite Aid
12	Frost-11 E-mail Thread 236
13 14 NO. DESCRIPTION PAGE	Subject, Late CD Receipts Rite_Aid_OMDL_0010116-17
15 Rite Aid	15
Frost-1 Performance 91 Management Annual Performance	Rite Aid Frost-12 E-mail Thread 244 5/30/12
Review FY2014 - Keith Frost	Subject, Compliance Violation
Rite Aid OMDL 0050596-25	Rite Aid Part 19 Rite A
Rite Aid	Frost-13 E-mail Thread 249
Subject, Quarterly Sign Offs	Subject, Cage Product
21 Rife_Aid_OMDL_0013210-30	ln Trash Rite_Aid_OMDL_0013911-14
23 24	23 24
44	
Page 7	
Page 7 EXHIBITS (Cont'd.)	Page 9 EXHIBITS (Cont'd.)
EXHIBITS (Cont'd.)	Page 9 EXHIBITS (Cont'd.) A second continuous properties of the continuo
EXHIBITS (Cont'd.) EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176	Page 9 1 EXHIBITS (Cont'd.) 3 4 5 NO. DESCRIPTION PAGE 6 Rite Aid
EXHIBITS (Cont'd.) EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 3/30/10 Subject, Cage Access	Page 9 Description Page 9 EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-14 E-mail Thread 257 9/26/12
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid	Page 9 Description Page 9 EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-14 E-mail Thread 257 9/26/12 Subject, CD Inventory Rite_Aid_OMDL_0009662
EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid E-mail Thread 179 6/4/10	Page 9 Description EXHIBITS (Cont'd.) EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-14 E-mail Thread 257 9/26/12 Subject, CD Inventory Rite_Aid_OMDL_0009662 Rite Aid Frost-15 E-mail, 1/22/13 269
EXHIBITS (Cont'd.) EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid Frost-4 E-mail Thread 179 Subject, Cage Access Rite_Aid_OMDL_0023287	Page 9 Description EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-14 E-mail Thread 257 Performance of the proof of the proo
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid Frost-4 E-mail Thread Frost-4 E-mail Thread Rite_Aid_OMDL_0023287 Rite_Aid_OMDL_0023287 Rite Aid Frost-5 E-mail Thread Rite Aid	Page 9 1
EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 3/30/10 Subject, Cage Access Rite_Aid_OMDL_0023217 Prost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite_Aid_OMDL_0023287 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite Aid OMDL_0012113-14	Page 9 1
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite Aid Frost-4 E-mail Thread 179 Subject, Cage Access Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite Aid Rite Aid Frost-6 E-mail Thread 197	Page 9 1
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite_Aid_OMDL_0023287 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite_Aid_OMDL_0012113-14 Rite Aid Frost-6 E-mail Thread 197 6/25/10 Subject, DEA CFRs	Page 9 1
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite Aid OMDL_0023217 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite Aid OMDL_0012113-14 Rite Aid Frost-6 E-mail Thread 197 Rite Aid Frost-6 E-mail Thread 197	Page 9 1
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite Aid OMDL_0023217 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite Aid OMDL_0012113-14 Frost-6 E-mail Thread 197 6/25/10 Subject, DEA CFRs Employers/Employees Rite Aid OMDL_0013963-68 Rite Aid Frost-7 E-mail Thread 203	Page 9 1
EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite_Aid_OMDL_0023287 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite_Aid_OMDL_0012113-14 Rite Aid Frost-6 E-mail Thread 197 6/25/10 Subject, DEA CFRs Employers/Employees Rite_Aid_OMDL_0013963-68 Rite Aid Frost-7 E-mail Thread 203 Rite Aid Frost-7 E-mail Thread 203 Rite Aid Frost-7 E-mail Thread 203 Subject, Cage Access Rite Aid_OMDL_0011927-28	Page 9 1
EXHIBITS (Cont'd.) DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite Aid Frost-4 E-mail Thread 179 Subject, Cage Access Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite Aid Frost-6 E-mail Thread 197 6/25/10 Subject, DEA CFRs Employers/Employees Rite Aid Frost-7 E-mail Thread 203 6/30/10 Subject, Cage Access Rite Aid Frost-7 E-mail Thread 203 6/30/10 Subject, Cage Access Rite Aid OMDL_0011927-28 Rite Aid Rite Aid Frost-7 E-mail Thread 203 6/30/10 Subject, Cage Access Rite_Aid_OMDL_0011927-28 Rite Aid	Page 9 1
EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite_Aid_OMDL_0023287 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite_Aid_OMDL_0012113-14 Rite Aid Frost-6 E-mail Thread 197 6/25/10 Subject, DEA CFRs Employers/Employees Rite_Aid_OMDL_0013963-68 Rite Aid Frost-7 E-mail Thread 203 Rite Aid Frost-8 E-mail Thread 203 Rite Aid Frost-8 E-mail Thread 212 Rite Aid Frost-8 E-mail Thread 212	Page 9 1
EXHIBITS (Cont'd.) NO. DESCRIPTION PAGE Rite Aid Frost-3 E-mail Thread 176 Subject, Cage Access Rite_Aid_OMDL_0023217 Rite Aid Frost-4 E-mail Thread 179 6/4/10 Subject, Cage Access Rite_Aid_OMDL_0023287 Rite Aid Frost-5 E-mail Thread 184 1/18/11 Subject, Drug Diversion Rite_Aid_OMDL_0012113-14 Rite Aid Frost-6 E-mail Thread 197 6/25/10 Subject, DEA CFRs Employers/Employees Rite_Aid_OMDL_0013963-68 Rite Aid Frost-7 E-mail Thread 203 6/30/10 Subject, Cage Access Rite_Aid_OMDL_0011927-28 Rite Aid Frost-8 E-mail Thread 212 Rite Aid Frost-8 E-mail Thread 212 Rite Aid Frost-8 E-mail Thread 212	Page 9 1

Page 1	Page 1
1	
² DEPOSITION SUPPORT INDEX	
DEFOSITION SUFFORT INDEX	² BY MR. CLUFF: 3 O Good morning Mr. Frost My
4	Q. Good morning, with Trost. Wry
⁵ Direction to Witness Not to Answer	⁴ name is Sterling Cluff. I'm from a law
⁶ PAGE LINE	⁵ firm called Baron & Budd, and I represent
None.	6 plaintiffs in this national opiate
7 8 December 1 for December 1 for a fine of December 1	⁷ litigation. And I'll be taking your
Request for Production of DocumentsPAGE LINE	⁸ deposition today. My colleague next to
None.	⁹ me is Will Powers, who's also with Baron
10	¹⁰ & Budd. He will be assisting me.
11 Stipulations	And then you may have met
¹² PAGE LINE	¹² the other attorneys around the way.
None.	¹³ They're all for defendants, except for
13	14 the trial tech who will be assisting me
14 Questions Marked 15 PAGE LINE	¹⁵ as well. Just so you know who all is in
None.	¹⁶ the room.
140nc. 16	So to start off, I'd like to
L7	ask you if you've ever had your
18	¹⁹ deposition taken before?
19	A. No, I haven't.
20	Q. Okay. Have you ever
21 22	testified in a trial at all?
23	A. Yes.
24	Q. Okay. So and the trial I
Page	Page 1
THE VIDEOGRAPHER: We are	¹ assume you were also placed under oath
2 now on the record. My name is	² A. Yes.
³ Devyn Mulholland. I'm a	Q so you are familiar
videographer for Golkow Litigation	4 with
⁵ Services.	⁵ Okay. Thank you.
6 Today's date is	6 MR. LAVELLE: Just wait
January 15th, 2019. The time is	⁷ until the question is finished
8 9:30 a.m.	before you answer it.
⁹ This video deposition is	9 BY MR. CLUFF:
being held in Philadelphia,	Q. Right. So since you haven't
Pennsylvania, in the matter of	¹¹ given a deposition before, I'd like to
National Prescription Opiate	lay down or discuss some sort of rules of
Litigation.	13 the road that we call admonitions. One
The deponent is Keith Frost.	14 of them, as your counsel just pointed
Counsel will be noted on the	out, is that we try not to talk over each
stenographic record. The court	other because we're trying to take down
reporter is Michelle Gray and will	¹⁷ an accurate written record of today's
now swear in the witness.	18 proceedings. So if you could, to the
19	best of your ability give me a chance to
	²⁰ finish my question. I will do my best to
KEITH FROST having been	innon my question. I will do my best to
KLITITI KOST, navnig occii	
first duly sworn, was examined and	²¹ let you finish your answer. And your
KLITITI KOST, navnig occii	

¹ finish those before we speak as well.

² Does that make sense?

A. Yes.

Q. Also because we are taking a ⁵ written record of the proceedings, we ask ⁶ that you, to the best of your ability, ⁷ give an audible answer rather than saying 8 "mm-hmm" or "unh-unh" or shaking your

9 head. Like "yes," "no," "I don't know" or whatever you deem a more appropriate

answer to be. Does that make sense?

A. Yes. And this is the ¹³ microphone here in front of me.

Q. Yeah, that thing in front of you does appear to be a microphone. That ¹⁶ is probably for the telephone though.

¹⁷ You've got a microphone on your shirt ¹⁸ which is recording you audibly as well.

As a reminder, when we take ²⁰ breaks, be sure to take that off, so that you don't walk out with it.

22 Since you're under oath, we ²³ will understand today that the answers ²⁴ that you're giving are the best

Page 14

¹ under any medical treatment that would

² prevent you from giving a full and

complete deposition today?

A. No.

Q. Are there any reasons that your memory or recollection may be impaired during today's deposition?

A. No.

Q. Okay. Do you understand why you're here to be deposed today?

A. Yes.

11

12

14

Q. Okay. What is your understanding?

A. That there's a lawsuit against some drug companies for the opioid issues going on in the country.

17 Q. I should also give you one more clarification. At times I may ask you questions that could potentially call for an answer that is influenced or based

on conversations that you had with your

counsel today. If you believe that a

²³ question I asked requires you to disclose

²⁴ information or conversations that you had

Page 17

Page 15

¹ recollection that you can give. In order

² to make that a clear record for the

³ proceedings we ask that you not guess.

However at times I may ask ⁵ you questions to better explore your

⁶ recollection or your understanding. And

⁷ I may also at times ask you for an

⁸ approximation or an estimate. Do you

⁹ know the difference between an estimate

¹⁰ and an approximation or a guess? 11

A. Yes.

Q. Okay. We're going to be 13 covering a lot of information today that ¹⁴ may at times seem confusing to you. If ¹⁵ at any point in time you don't understand

¹⁶ my question, please ask me to clarify it. ¹⁷ If not, I will assume that you understood

the question. Does that make sense?

19 A. Yes.

Q. Okay. Is there any reason today health-wise that you cannot give a ²² full and complete deposition?

23 A. No.

24

Are you on any medication or

¹ with your attorney, please let me know.

² And your attorney will also object if he

³ feels that a question I asked asks for

⁴ what's called attorney/client privilege.

⁵ So I don't want you to disclose any

attorney/client privilege today. Is that clear? Does that

make sense?

A. Yes.

10 Q. So going back to the reason you're here to testify today. We noticed -- we as plaintiffs noticed your deposition in relation to a defendant in this case, Rite Aid specifically.

15 Are you currently employed ¹⁶ by Rite Aid?

A. Yes, I am.

17

18 Q. And what position do you hold at Rite Aid currently? 19

A. I'm currently a department manager of a department called 22 centralized products.

23 Q. Okay. What does the

²⁴ centralized products department do?

Page 18 A. They pick front -- what we ¹ building. But being a manager in the ² building, part of my responsibility is to ² call other front-end items in the stores, ³ cosmetics, energy drinks, vitamins, ³ help other departments when I see it ⁴ ethnic beauty care. And we also manage ⁴ necessary. So we -- we are a global ⁵ the pseudoephedrine control cage in the system where we help each other out. But ⁶ I'm mainly responsible for my centralized ⁶ building. Q. When you say they pick, what products department. do you mean they pick? Q. Do you work at the Perryman A. Our associates get the items distribution center? ¹⁰ and put them in packages or totes to send 10 Α. Yes. to our customer stores. 11 Q. Have you always worked at Q. So they're actually picking the Perryman distribution center? 13 the items out of some group of inventory MR. LAVELLE: Object to to be delivered to the stores? 14 form. 15 A. Yes, out of forward pick. THE WITNESS: With Rite Aid, 16 Q. What's a forward pick? 16 yes. 17 A. A forward pick is a location BY MR. CLUFF: where the product is loose in boxes or Q. So the work that you 19 sometimes it could be cases. It's an oversee, other than you are a manager of the centralized products, that is -- that ²⁰ area where, when the orders download, a ²¹ light lights up. It's called a work is conducted at the Perryman ²² pick-to-light system. And a number distribution center? 23 ²³ appears. And that's what the store wants A. Yes, it is. ²⁴ of that particular item in that Q. How long have you held this Page 19 Page 21 ¹ particular location. And the associate ¹ position as manager of centralized ² goes to that location, look at the products? ³ number, and puts the item into the tote A. Well, this is like my second ⁴ or box, and then extinguishes the light, ⁴ tour of it. Before I was an operations ⁵ and moves onto the next location for the ⁵ manager of that, when it was -- included ⁶ next item that the store wants. pharmacy and our cigarettes department. ⁷ But that operations manager level has Q. This work that the been done away with a few years ago, so associates are doing, the picking work, now it's a department level position. is that happening -- where is that ¹⁰ happening? And so I've been doing this since 2010. 11 A. Distribution center wide, Q. You mentioned that this is ¹² different departments have the same your second tour as a manager of ¹³ Pick-to-Light system, it's just they have centralized products. And before that --¹⁴ different items to put into the boxes or or -- or in between those tours maybe, 15 totes. you were an operations manager of pharmacy and cigarettes; is that correct? 16 16 One department might have 17 shampoos and bleach. We have cosmetics A. Yes, yes. and vitamins. Another one might have Q. When did you hold the ¹⁹ bulk cases that they're put into totes. position of operational manager over Q. As a manager in this pharmacy and cigarettes? ²¹ department, are you assigned to a 21 A. It gets sort of complex. ²² specific location? ²² When they first opened the building I was

²⁴ different locations to -- to parts of the

A. My department covers

²³ night operations manager for four and a

²⁴ half years. And all the assistant

Page 22 ¹ managers on nightshift from seven A. Mm-hmm, yes. ² departments, which included the pharmacy Q. And during that time you ³ department, all reported up to me. So ³ said all of the nightshift -- all the ⁴ assistant managers in the nightshift ⁴ that was for four and a half years. reported to you, correct? And then for another two ⁶ years as a department manager, I took A. Yes. O. And you referred to seven ⁷ over the pharmacy department and ⁸ cigarettes. departments which included the pharmacy Then after that, took over department? other departments as Operations Region 1, 10 A. Yes. 11 Region 2, our satellite facility and 11 What were the seven O. ¹² shipping department for two years. Then departments? ¹³ came back to pharmacy for two years as a A. Pharmacy, cigarettes, ¹⁴ department manager for Rx, pharmacy, and ¹⁴ centralized products, the ¹⁵ cigarettes for a year. And then after shipping/outbound department, inbound ¹⁶ that I went to the replenishment ¹⁶ department, Regional 1 department, ¹⁷ department which controls all of the Region 2 department, and the ¹⁸ drivers and the stockers in the building, replenishment department, stocking and ¹⁹ for a year and a half. And then came driving. 20 ²⁰ back in 2010 till present to take over O. Pharmacy and cigarettes is ²¹ the pharmacy and cigarettes and one department, correct? A. We try to keep it together ²² centralized products department. Q. Is the -- the pharmacy and 23 like that because they both dealt with ²⁴ cigarettes, is that a part of the ²⁴ compliance, state or federal issues. And Page 23 Page 25 ¹ centralized products department? ¹ we'd rather have that under one umbrella ² as opposed to spreading it out. 2 A. No longer. 3 Q. Was it at the time in 2010? Q. You said after you were the 4 ⁴ night manager, then you said for another A. Yes. Q. You gave me a lot of ⁵ two years you were a department manager ⁶ information about different positions. ⁶ over pharmacy and cigarettes? ⁷ So I just kind of want to understand the A. No. After the night ⁸ timeline here. manager, which is end of February 2003, You said when they first beginning March 2003, I was operations ¹⁰ opened the building you were a night manager for pharmacy and cigarettes. 11 11 operations manager for four and a half Q. And how long did you hold 12 years? 12 that position? 13 13 A. Correct. Yes. A. Oh, that was for two years. 14 Q. When you refer to the Q. So sometime in 2005? 15 building, do you mean the Perryman A. Mm-hmm. 16 distribution center? 16 MR. LAVELLE: You -- you 17 17 A. Yes. need to give an audible answer 18 18 Q. Do you recall what -- when such as no --19 19 that was? THE WITNESS: I'm sorry. 20 20 A. 1998 in August is when we 2003 to 2005, yes. started the nightshift, until March 2003. 21 21 BY MR. CLUFF: 22 22 Q. So you held the position of Q. I believe then you testified 23 nightshift manager from '98 to 2003, is ²³ that you went to the replenishment ²⁴ that your recollection? ²⁴ department?

Page 26 A. From 2005 to 2007 they put ¹ Perryman distribution center, so we had ² me in charge of Region 1, Region 2, ² to rent a facility to accommodate that. ³ outbound, and our satellite facility. ³ Then that was one of those seasonal ⁴ And that was for two years. ⁴ things, so you get a lot of product for Q. What's Region 1? ⁵ like three or four months. The season go A. It's, if you walk into our ⁶ away, then you might get garden, tools ⁷ stores, it's any -- a lot of -- shampoos, ⁷ for a couple months. So it was a facility that the population of the candy bars, hair nets, nail clips, bleach, a lot of different front-end workers would go up and down as -- as the ¹⁰ items. year went along. 11 11 Q. So what was the next Q. What's Region 2? 12 A. Region 2 is sort of like the position that you held after 2007? 13 Region 1 except it's more bulk case. We A. After 2007 I came over to ¹⁴ have a lot of cases going out and very pharmacy again for a year. It was just ¹⁵ large items, like your 2, 3-gallon kinds pharmacy and cigarettes at that time. ¹⁶ of bleach, bulk kind of picking. That's when they eliminated the ¹⁷ Non-conveyor belt kind of items that operations manager level for budgetary 18 people have to pick by hand on -- with reasons. I was there for a year. 19 machinery and you can't put it on the Q. And what did you do after --²⁰ line to convey to our shipping what was your next position after that? 21 ²¹ department. A. After that I took over the Q. What -- what other replenishment department, and replenishment entailed the drivers and ²³ responsibilities of the outbound ²⁴ department and the satellite facility stockers, and I was there for a year and Page 27 Page 29 ¹ that you were managing? ¹ a half, till 2010. A. With the outbound department And then I came back to ³ we had to make sure that all of our pharmacy and cigarettes in 2010, and centralized products. ⁴ trailers were loaded properly and that --⁵ for example, we talk about pharmacy and Q. And those are the positions ⁶ control drugs, that everything was you've held since 2010, correct, the ⁷ brought over correctly, that all control pharmacy and cigarettes and --⁸ drugs and pharmacy packages and totes all A. Centralized products. ⁹ looked exactly the same per DEA Q. Yes. 10 ¹⁰ requirements so you can distinguish MR. LAVELLE: Please wait 11 ¹¹ between a legend drug or control drug. until the question is finished ¹² And that any control drugs brought over 12 before you answer it. ¹³ to the shipping area were properly being 13 THE WITNESS: Okay. ¹⁴ held in control-type cages and handed out BY MR. CLUFF: ¹⁵ and signed for properly to the different Q. Between 2010 and the ¹⁶ trucks that went to our DCs properly. present, what years did you hold

Q. And -- and what about the responsibilities as a manager of the satellite facility, what did that entail?

A. I had a department manager ²¹ work over there. And that was mainly a

²² seasonal facility. When you have

17

²³ harvest, garden, Christmas is a big one.

²⁴ We don't have enough room in our main

managerial responsibilities for pharmacy

and cigarettes? 19

A. 2010 to now, so it's nine years later, so far.

21 Q. Were you a manager over pharmacy and cigarettes for that entire time period? 24

2010 till now, yes.

Page 30	Page 32
_	
Q. The what point between 2010	¹ the let me back up. When you say III
² and the present were you a manager of the	² through V, do you mean those are the
³ centralized products?	³ schedules of controlled substances that
⁴ A. I am same, same period.	⁴ you were responsible for?
⁵ Q. So those responsibilities	⁵ A. Yes.
⁶ are sort of overlapping?	⁶ Q. Do you recall if any of
⁷ A. Yes.	⁷ those substances included prescription
⁸ Q. Understood. Thank you.	8 opioids?
9 During your time period with	⁹ A. No, I do not.
10 Rite Aid, excuse me, have you been	Q. Do you recall if, during the
11 responsible for managing the distribution	11 time period when you've worked at Rite
¹² or or shipping of controlled	¹² Aid, Rite Aid distributed or shipped
13 substances?	hydrocodone combination products?
MR. LAVELLE: Object to	14 A. We shipped hydrocodones.
15 form.	11 7
THE WITNESS: Yes. It came	Q. Would your work as a manager have involved overseeing shipments of
	17 hydrocodone?
under my parview.	
BT MR. CLOTT.	A. 103.
Q. In in what positions were	Q. Okay. When you used the
²⁰ you responsible for overseeing the	word "compliance" to refer to the work
²¹ distribution and shipping of controlled	²¹ with the pharmacy and cigarette products,
²² substances?	²² what did you mean by compliance?
A. What positions?	²³ A. Well, there's different I
Q. Let me clarify. At one	²⁴ mean, you have pharmacy, and you have
Page 31	Page 33
Page 31	Page 33
¹ point you discussed that, in your	¹ cigarettes. Which one are you asking
 point you discussed that, in your experience, Rite Aid tried to keep the 	 cigarettes. Which one are you asking about?
 point you discussed that, in your experience, Rite Aid tried to keep the pharmacy and cigarettes department 	 cigarettes. Which one are you asking about? Q. Let's focus on pharmacy.
 point you discussed that, in your experience, Rite Aid tried to keep the pharmacy and cigarettes department together because those both involved 	 cigarettes. Which one are you asking about? Q. Let's focus on pharmacy. A. Okay. Pharmacy, we followed
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Page 34 ¹ expired products in a cage, that when you Q. So when I ask questions ² pick them that you use correct order about those hydrocodone products then, ³ picking procedures, that you ship it ³ I'd like us to just understand that my ⁴ correctly to the stores, and that you ⁴ questions refer to that time period ⁵ properly have controls into the proper ⁵ before 2014 when Rite Aid stopped distributing them. Does that make sense? ⁶ shipment of controlled drugs, and you ⁷ have full accountability and inventory Yes. ⁸ control of all items. So before Rite Aid stopped Q. Q. During your tenure with Rite distributing the hydrocodone products in 2014, did Rite Aid have in place policies ¹⁰ Aid, while there was a pharmacy ¹¹ department -- actually, let me ask this or procedures to address all of the ¹² other question. compliance work that you just described 13 Are you aware if Rite Aid at ¹³ to me? 14 any point stopped distributing or A. Yes. Q. The first one that you 15 shipping hydrocodone products? mentioned earlier was making sure that 16 MR. LAVELLE: Object to the products Rite Aid receives or ships 17 form. 18 THE WITNESS: Rite Aid were not counterfeit. Does that make 19 stopped shipping any controlled sense? substances in 2014, September, 20 20 MR. LAVELLE: Object to 21 October time frame. And that 21 form. 22 22 include legend drugs as well. THE WITNESS: Yes. BY MR. CLUFF: BY MR. CLUFF: 24 Those are what legend drugs? Q. Or do you recall that at Page 35 Page 37 1 A. Over-the-counter drugs, 1 least? other prescription drugs that are not A. Yes. ³ controlled substances. Q. Would you have been ⁴ responsible for implementing Rite Aid's Q. So Rite Aid stopped policies and procedures about that aspect ⁵ distributing legend drugs in 2014 as of compliance? 6 well? 7 A. I would be responsible to A. Yes. make sure that we had policies and Q. Do you -- are you aware of when Rite Aid began distributing procedures in place, that associates were hydrocodone products? trained in executing those, and that we'd A. When you mean Rite Aid, are 11 have audits to make sure that the you talking about the Perryman associates were doing those correctly. 13 distribution center or Rite Aid in Q. You mentioned a number of 13 general? other compliance activities. We can go look at that list, but I want to just ask 15 Q. Let's start with Rite Aid in a broader question. Were you responsible 16 general. 17 A. No. It was -- when I -- I for making sure that Rite Aid had policies and procedures in place for all was hired in 1998, and they had been doing it a number of years. So I don't of the compliance work that you know when they started. previously described? 21 Q. So when you were hired they 21 Yes. A. ²² were already shipping hydrocodone 22 Q. You also mentioned associate training. Were you responsible for products? 24 associate training on all of the A. Yes.

Page 38 ¹ compliance work that you previously ¹ responsibility for those -- those job ² described? ² functions or responsibilities? A. I was responsible -- I was MR. LAVELLE: Object to ⁴ responsible for ensuring that training form. ⁵ was being conducted. I was not an actual THE WITNESS: Yes. ⁶ trainer. BY MR. CLUFF: O. Who would that be? Q. And then you also mentioned audits. Were you also responsible for A. Any department managers that ensuring that compliance was audited? would be working there, any assistant managers that would have been working 10 A. My responsibility as far as 11 doing audits was an internal thing, 11 there, the DEA coordinator, as well as ensure that quality was being done any leads that we had at the time. Leads ¹³ correctly, that we were doing inventories would be our hourly paid supervisors. ¹⁴ on schedule as per the Code of Federal Q. What policies and procedures ¹⁵ Regulations. But we went beyond that and did Rite Aid have in place between 2003 ¹⁶ did internal audits on our own. and 2014 to ensure that the controlled 17 substances they were distributing or Q. The responsibility for ¹⁸ making sure that Rite Aid had policies shipping were not counterfeit? ¹⁹ and procedures in place, associate A. Rite Aid had a policy that ²⁰ training, and audits, was that within ²⁰ the receiver, which happened to --²¹ your managerial responsibilities from actually, the receiver was part of the ²² 1998 to 2014? inbound department. They worked in the 23 control cage. They were required to have A. Again, I wasn't there the ²⁴ whole time, 1998 through -- I was there ²⁴ a background check. So they technically Page 39 Page 41 ¹ in 2003. I can't comment on what were assigned to that position, but they procedures and procedures were in place ² weren't assigned to the pharmacy ³ before I got there in 20003. ³ department. But all of the receivers ⁴ were trained to verify that any vendors Q. Starting in 2003 you were the manager at Perryman? ⁵ had the correct DEA number, that -- they ⁶ had -- they had ways of inspecting the 6 A. Yes. Q. Okay. So from 2003 to 2014, packaging to make sure that the verbiage ⁸ was correct, that they had a proper NDC ⁸ was it part of your job responsibilities ⁹ for that entire time period to make sure number and UPC number, that the dating ¹⁰ Rite Aid had policies and procedures in ¹⁰ was correct, according to their packing 11 slip. ¹¹ place? 12 Q. You also said that part of A. Correct. 13 the compliance work was ensuring that Q. Okay. And it was also part ¹⁴ of your job responsibilities to ensure product came from licensed DEA that associates were being trained? registrants. What policies and procedures did Rite Aid have in place to 16 A. Yes. 17 Q. And also part of your job ensure that it was complying with that part of its obligations? responsibilities to be overseeing or 19 MR. LAVELLE: Object to ensuring that these internal audits were 20 conducted? form. 21 21 A. Yes. THE WITNESS: Well, that was 22 Q. Is there anyone else part of their policy and ²³ affiliated with the Rite Aid Perryman 23 procedure, that you had to go

24

distribution center that had

through a series of steps to

Page 44 Page 42 1 validate that the items were ¹ first three or four days, all were 2 ² trained on how to properly use that coming from a DEA-approved vendor ³ system, because an associate in pharmacy 3 and that -- I mean, we had ⁴ could be sent to Region 1, for example, receiving -- standing operating 5 procedures, you know, an overview ⁵ for the day or for a few hours if they 6 ⁶ were short staffed or something. on how to do it. But the 7 So they are all trained on technical, exactly how to receive 8 it, you had to open up one case to ⁸ how to properly put out the lights, short 9 down product, and have you within a inspect each item from each case 10 to make sure that was correct and three-day time period. 11 11 Q. What do you mean by short dated properly. 12 12 down product? I mean, there's series of 13 steps within each procedure that A. Meaning if a picker went to 14 they had to follow. ¹⁴ a slot and that particular tote asked for ten and there was nothing stocked in the 15 BY MR. CLUFF: 16 ten and they -- after they went around to Q. Was there a written policy and procedure document that they had to the back, there was nothing there for 18 follow? them and there was only eight, they would 19 A. They had an internal inbound short it down to eight and only send ²⁰ receiving document that explained to them eight to the store. So that the store ²¹ wouldn't be billed for more than what 21 exactly how to receive a problem -- a ²² product, if there was any issues, that ²² they were getting. 23 ²³ they were supposed to call the pharmacy Q. Were there ever instances ²⁴ buyer in corporate for anything that ²⁴ where an associate would go to pick a Page 43 Page 45 ¹ might have been out of the ordinary as ¹ product and determine that even though ² far as not meeting the NDC number or if ² there was inventory -- there was ³ the quantity that they shipped was ³ sufficient inventory available, that they ⁴ different than what was on the packing ⁴ still were not going to completely fill ⁵ list. So yeah, there was all that. an order? Q. You mentioned part of the MR. LAVELLE: Object to compliance work being that there was no form. expired product? THE WITNESS: I don't know. Yes. Again, the question -- are you Α. 10 10 Q. That's just ensuring that talking about building-wide or are ¹¹ the product isn't past its use by date? 11 you talking about A. That's correct, or it's 12 pharmacy-specific or --¹³ within a certain date of shipping. We 13 BY MR. CLUFF: 14 ¹⁴ never received anything that was short Q. Pharmacy specific. 15 ¹⁵ dated more than six months because you A. -- or control cage specific? ¹⁶ didn't know when it was going to go out 16 O. Well, let's -- let's start ¹⁷ to the stores. with pharmacy specific. And I'll -- I'll Q. You mentioned using correct give you a little more clear explanation picking procedures. What policies and 19 kind of using what you described. 20 A. Okay. procedures did Rite Aid have in place to ²¹ ensure correct picking procedures? 21 Q. So let's say an associate is 22 A. Well all of associates --22 told go -- go pick Product X in the ²³ the pick-to-light was uniform throughout amount of ten. ²⁴ the whole building. So everybody, in the 24 A. Right.

Page 46 Q. And they get there and they ² look at the order form and they say,

³ well, I can't fill that for ten, I have

⁴ to fill it for five, did that ever happen

⁵ in the pharmacy department? A. While I was controlling the pharmacy department, that would not ⁸ happen. First, the light would light for ⁹ a certain amount, and we were fortunate ¹⁰ during the time that we had -- we had our ¹¹ own pharmacy stockers and drivers. And ¹² that's what was good about it, as opposed 13 to the other part of the building, when I ¹⁴ said I was the replenishment manager, the ¹⁵ front-end departments didn't have unique ¹⁶ stockers and drivers. Pharmacy was the ¹⁷ only department in that whole building ¹⁸ that had it, that's why we had control ¹⁹ access into the whole pharmacy area in ²⁰ general, that's legend, and then we had a

²¹ further access into the control cage. So both places had their own ²³ stockers and drivers to ensure that the ²⁴ quality of the product being put in the

¹ their proper paperwork. And attach a --

² what we called a load ID to that

³ particular item's pallet, whatever

⁴ quantity it is, could be a whole pallet,

⁵ a couple cases, what have you, and then

another associate would take that, scan

that load ID and the system would tell

that driver where to locate that product.

So the product would be put away into the storage rack or it may go

straight to the floor to pick -- to pick,

for an associate to send to a store when ¹³ asked.

14 Q. When the -- the pickers in the -- the control cage, when they received an order did they -- or let me ask you a foundational question.

Are you aware if Rite Aid ¹⁹ had thresholds for its stores related to controlled substance products?

A. There were thresholds ²² established throughout certain items when 23 it got -- were sent out a certain

²⁴ quantity, no more than.

Page 47

Page 49 Q. What's your understanding of

a threshold?

A. Threshold is that an

order -- a store should not order more than their established threshold. And we

would not send more than what the

established threshold was.

Q. Do you have an understanding of how the thresholds that you've

described were set at Rite Aid? 11

A. I'm familiar with how it was 12 set.

13 Q. Can you describe how they were set?

A. Janet Hart's team in corporate would establish thresholds based on sales of stores of certain 18 items.

19 Q. Did you have any participation in the establishment of 21 thresholds?

22

23 Q. How do you understand that ²⁴ Janet Hart's team set the thresholds?

¹ slots was correct. And that means

² inventory, dating and all that. So getting back to your

⁴ question, if somebody wanted -- needed

⁵ ten and there was only five, our

⁶ department was controlled enough that we

⁷ had leads and managers that would go look

⁸ for that product. If it wasn't there,

⁹ we'd go to the storage location and pull

¹⁰ that product to satisfy the store's

11 needs. And only if there was none left ¹² in pharmacy would we short it down.

13 Q. Okay. And let's talk about the controls now. And I --

15 A. It would have been the same procedure for them.

17 Q. Let me ask you a question 18 then.

19 So what was the normal procedure for receiving an order from a ²¹ store for controlled substances?

A. Again, the inbound receiving ²³ clerk would receive the product. Write ²⁴ down exactly what they had. Fill out

Page 50 They would communicate that ¹ picked into, to go to different bays or ² to us. ² zones or slots. And as they scan the You said that thresholds

⁴ were established throughout certain items

⁵ and that that would result in only a

⁶ certain quantity being sent out, no more ⁷ than that. Is that -- is that your

understanding?

MR. LAVELLE: Object to 10 form.

THE WITNESS: Yes.

BY MR. CLUFF:

11

22

- 13 Q. When you say certain items, are you referring to specific controlled substances or some other products, do you 16 know?
- 17 A. I'm only talking about the control items in the control cage.
- 19 Q. Okay. Previously we talked about hydrocodone products. Were there thresholds for hydrocodone products?
 - Yes.
- 23 Q. The pickers in the control ²⁴ cage, did they have visibility into what

- ³ tote's ID, now that tote ID belongs to a
- ⁴ store. So that store wants X amount of
- quantity dependent on what locations items are.
- So an associate would walk to a location and might have eight. So
- they would put eight into the tote,
- extinguish the -- the light, and go to
- see if there's another location for that 12 store.

13 They might have only wanted ¹⁴ one item. They might want a couple items. So they would go or push that 16 tote to the next zone to satisfy that 17 order.

18 We have another associate, ¹⁹ what we call the paperwork person, that would print all the pick list IDs, what

²¹ we call green bar, which lists on

²² hardcopy all of the items that the store

²³ ordered for that order. They would match

Page 53

²⁴ that item numbers and tote number with

Page 51

¹ the thresholds were for the hydrocodone products?

A. We had posted certain items ⁴ that stores habitually ordered a lot. ⁵ They would be posted throughout the ⁶ picking area for them not to exceed and ⁷ to report any excess -- any orders that ⁸ were above that amount to a lead or a 9 manager.

10 Q. So if you can help me walk ¹¹ through the process. Let's -- let's go back to the order picker in the control ¹³ cage.

14 So they receive a list of 15 items that they should be picking, correct? 16

A. No.

17

18 Q. No. Okay. How does it work for them then? 19

20 A. We had different people doing different things. 21

22 Q. Okay.

23 A. You had pickers that would pull a tote, which the items would be ¹ the tote, and put that into the tote.

² And it would also print a shipping label

³ to be placed on the lid of the tote after

⁴ matching the tote ID so that the

⁵ store's -- correct store was put on the

tote ID, matched the tote ID number, the

pick list that was supposed to -- that

matched the product that was in the tote

was in the tote, and then once the

picking was done, that tote would be

100 percent audited at one of our

auditing tables. Each and every tote in

the control cage was 100 percent audited. Q. So it sounds like there maybe are two stages in the packing

process. The first is with the

associates that are actually taking the

totes and filling them using the 19 pack-light system, correct?

20 MR. LAVELLE: Object to 21

22 THE WITNESS: Yes.

form.

23 BY MR. CLUFF:

24 Q. Okay. So those associates

Page 54 ¹ that are -- are filling totes using the ¹ sure, to avoid any mispicking even though ² pack-light system, they don't have a list ² we did 100 percent audit, that an item ³ of what items are being ordered for that ³ would be located that's not side by side. ⁴ In other words, you would not have a 4 tote? 5 MR. LAVELLE: Object to ⁵ package of 500-pill bottles next to a 6 package of 100-pill bottles, because if form. 7 ⁷ somebody looked at the light, they could THE WITNESS: No. They mispick it and grab this by -- this many 8 have, throughout the -- the 9 department we have a threshold of by mistake, whatever. We purposely 10 no more than 5,000 units go to --¹⁰ separated them so those kind of errors 11 wouldn't happen. pills or units go to any 12 particular store. So if they went So then once that happened, 13 to a location and let's say it had 13 it goes to our audit table and then they 14 bottles of 500 pills in it, and show everything that the store was 15 supposed to have ordered and what was the thing lit up. I don't know, 16 actually picked in the tote. And let's try to do the math. 500, 17 sometimes those were incorrect as well. that would be 10. If it's like 18 11, they would not send -- put 11 The store might have wanted only eight, 19 in the tote. They would only put but the light might have lit up seven or 20 something. So they would have to have 10. 21 BY MR. CLUFF: one more added to it. But we'd call the 22 Q. Okay. I see you understand stores first. Or if it lit up, they only ²³ kind of where I'm heading, kind of ²³ wanted 9, it could have loaded up 10. understand what the -- the process is. ²⁴ The order sheet would say whether it was Page 55 Page 57 So a tote picker would go to ¹ 9 and we'd put the product back. ² a part of the store where the light lit And then any associate that ³ up, and let's say that light was for ³ made an error got a corrective action. ⁴ hydrocodone products. And we'll use your Q. I want to stay with this ⁵ example of a 500-pill bottle. And let's ⁵ like, first phase which is the tote, the ⁶ say the request was for 11, as you tote filling --7 ⁷ suggested. A. Okay. 8 -- the picking to fill the How would the -- the Rite Q. Aid associate who was filling the tote totes. 10 know not to fill for more than 5,000 10 A. Mm-hmm. 11 units? 11 O. I asked how the -- the 12 MR. LAVELLE: Object to associates knew that there was a 13 5,000-unit threshold. And you said that form. 14 THE WITNESS: Because that we have them typewritten? 15 15 would be -- that would be the A. Yes. 16 16 Q. Earlier you mentioned that threshold. BY MR. CLUFF: there was something posted in the control 18 Q. Okay. How did the associate cage. Is the typewritten thing you 19 know that that was the threshold? mentioned the same as the thing you mentioned that was posted? A. Because we had them 21 typewritten, no more than 10 of 500 21 MR. LAVELLE: Object to 22 bottles, no more of five, 100 bottles. form. 23 ²³ Because different items come in different THE WITNESS: No. Because I 24 packaging at different times. So we made think --

Page 58 ¹ BY MR. CLUFF: ¹ are talking about hydrocodone products, ² that would have been included on this Q. Hold on, let's -- let's --³ let's do it so I don't lose track. What posted document? A. If they had a threshold ⁴ is the typewritten information that you ⁵ were talking about? established, yes. A. The item, the threshold Q. Do you know if there was a threshold for hydrocodone products? ⁷ items were typewritten and posted for the 8 number of items that we had. And they A. I don't remember. ⁹ were -- the font was like 36-inch font --Q. Do you remember which products were subject to a 5,000 unit ¹⁰ font, posted in the control cage, for 11 certain stores could only get this amount 11 threshold? 12 or might be able to get this amount. 12 A. All the products in here The typewritten list that except pseudoephedrine. They were only 14 24. ¹⁴ I'm referring to is called a pick list ID ¹⁵ which is downloaded automatically through Q. So all product in the ¹⁶ the order system which shows everything control cages were subject to a ¹⁷ that a store ordered, and then when we 5,000-unit threshold? ¹⁸ did a tote audit, when we would count how 18 A. No more than 5,000 units. 19 many items, we'd indicate individually Q. So as a pick -- as a picking ²⁰ how many items the store was actually associate who would fill the totes went getting into that tote. through, if they saw that a store's pick 22 O. Okay. So there was --22 list ID called for an order that would 23 A. That stayed -- that stayed 23 exceed the 5,000-unit threshold, what ²⁴ with the tote to the store, so when the ²⁴ happened? Page 59 Page 61 ¹ pharmacist got it or whoever checked in A. They, one, would not send ² that tote at the store would have that ² them. They would short it to an amount packing list to verify exactly what we ³ below that. They would let either a lead ⁴ said we sent them they were getting. ⁴ or an assistant manager know that the Q. So there was a pick list ID ⁵ store exceeded the amount allowed. And then that lead or assistant manager would that moved with the tote --7 place a phone call to the store -- we A. Correct. used a phone log -- to mention to the 8 O. -- as it was filled? 9 store, "Do you realize that you ordered A. Yes. 10 O. Understood. this," or whatever the conversation was. 11 MR. LAVELLE: Please wait 11 But they were only going to get the 12 until the question is finished allowable amount. 13 13 before you answer. Q. So when the picking 14 THE WITNESS: Thank you. associate is going through filling the tote, how would he or she know that an 15 BY MR. CLUFF: order that they were looking at was going 16 Q. Okay. And then there was also a posted document that you said for to go over this 5,000-unit threshold? the products that -- the thresholds that A. Well, they use math, like 19 explained what the thresholds were? the rest of us. I mean, if you're only 20 allowed 5,000 and you have a package of A. Yes. 21 five bottles, you're not going to send Q. Am I understanding that ²² correctly? ²² more than ten -- if the light lights up

Q. Okay. So for example, if we

A. Yes.

23

24

²³ at 11, you're only going to send ten.

²⁴ The --

Page 62 Page 64 Q. Sorry. I didn't mean to ¹ names do you remember? ² interrupt you. Go ahead. A. Marian Wood. The 5,000-unit threshold, Q. Anybody else? A. Kim Brown, Linda Stewart, ⁴ was that per week or per month? Do you Debra Chase. That's all I can recall know? right now. A lot of them left the A. I believe it was for per ⁷ order. company since that time. O. You said that when those Q. What would happen if a store ⁹ had two orders during a one-week period leads, those assistant managers received ¹⁰ that were both for the max of 5.000 a report of an order that went over the 11 units? 5,000 units, they would -- they would 12 call the store; is that accurate? A. Corporate would have had to A. They would attempt to call ¹³ approve that order to -- that store to do ¹⁴ another order, or the point of sale in 14 the store to verify their order, let them the store might have been that they've know that their order exceeded it and ¹⁶ sold that based on the scripts. they were only going to get a certain 17 Q. And would that -- would that 17 amount. order then have then been approved and Q. What was the purpose of that phone call to the store? shipped? 20 20 A. Well, so that the store knew MR. LAVELLE: Object to 21 that they were only getting a certain form. 22 amount, that the order exceeded what the THE WITNESS: The only 23 orders approved would have been if authorized amount was to send to them, 24 corporate allowed it for them to and that -- we would let corporate know Page 63 Page 65 1 order a second -- second amount. ¹ that they exceeded that amount. BY MR. CLUFF: And sometimes the stores Q. You say if the picking ³ might have a new tech or something like ⁴ associates saw an order that was over the ⁴ that, they could have mis-ordered it in ⁵ the first place. But let the pharmacist ⁵ 5,000-unit number they would have shorted know if someone might have -- someone ⁶ that order; is that correct? 7 ⁷ might have made a mistake. A. Yes. Q. And then they would have Q. You mentioned that you would informed their lead or assistant manager let corporate know that the store of the over-order, essentially? exceeded that amount. Is that a 11 A. Yes. 11 different phone call than the call to the 12 store? Q. Do you know who the ¹³ people -- those leads or assistant A. Yes. Because if a store, ¹⁴ managers would have been between 2003 and when we called the resolution, and they said, oh, well we meant to say eight and ¹⁵ 2014? we said 18, we wouldn't use that call to 16 MR. LAVELLE: Object to corporate on it. But if the store 17 form. constantly made the same mistake over and 18 THE WITNESS: You mean, like ¹⁹ over, it may indicate maybe they weren't 19 names? ²⁰ trained or something like that. So we BY MR. CLUFF: 21 ²¹ wanted to make sure corporate would know. O. Yeah. A. I could come up -- I could 22 Q. That was essentially a ²³ quality control call to corporate to let remember some names, not all names. 24 them know how the store was performing? 24 Q. Do you remember -- which

Page 66 1 MR. LAVELLE: Object to ¹ humidifier monitoring machines throughout ² the whole pharmacy and control cage area. 2 form. Q. How about security? Were 3 THE WITNESS: Yes. ⁴ BY MR. CLUFF: you responsible for physical security of the products at the Perryman center? Q. What if an order came in at MR. LAVELLE: Object to ⁶ the end of the day while a pharmacy or store was closed, would you call that 7 form. store or how would you deal with that? 8 THE WITNESS: I was 9 MR. LAVELLE: Object to responsible to make sure that we 10 10 form. had the correct facility --11 11 security items in place. The THE WITNESS: What do you 12 12 engineer make sure that the mean come in at the end of the day 13 when the store is closed? We had 13 control cage was built to standard 14 14 a day shift and a night shift. So and the DEA approved everything 15 15 the orders are point of sale. that we have in the facility. 16 BY MR. CLUFF: They come down through the system. 17 Night shift picks them. And we 17 Q. One more follow-up for you 18 pick them during days. That about the thresholds and the calls that 19 wouldn't coincide with a pharmacy were placed about order changes. You 20 being closed or anything. mentioned that there would be calls to 21 If we couldn't get ahold of corporate to let them know how a store 22 the store, we would set that aside was ordering. Do you recall that? 23 23 and let the day shift DEA A. Yes. 24 24 coordinator or manager attempt to Q. Do you know if there are any Page 67 Page 69 1 call the store if the store was ¹ records or summaries of those phone ² calls? not open. ³ BY MR. CLUFF: A. We have records of what we Q. Going back to the overall ⁴ call the phone control log, where if an associate thought the order was incorrect ⁵ compliance duties that you discussed ⁶ earlier. You mentioned ensuring that all for the store, that we'd write down the ⁷ of the products at the distribution store number, the quantity of the order, and that we would call an associate who ⁸ center were stored properly. Do you recall that? we talked to, and a resolution. 10 A. Yes. 10 Very rarely did we ever have 11 to -- and I don't even know if we ever 11 Q. What responsibility did you ¹² have for ensuring that Rite Aid's had to call corporate on a store going products at Perryman were stored out of pattern or ordering constantly properly? more than they were supposed to. But 15 that was a procedure in place. A. Temperature controlled ¹⁶ environment. The whole pharmacy 16 Q. So this -- did you say full department was temperature controlled, 17 control log or phone control log? ¹⁸ sort of like an air conditioner. They 18 A. Phone. 19 ¹⁹ all had to be stored in required MR. CLUFF: If we can get 20 ²⁰ temperatures, 77 degrees, and that their that cleaned up on the record ²¹ humidity was at such a level that was 21 after. Okay. Thanks. ²² acceptable throughout the summer months ²² BY MR. CLUFF: Q. So this phone control log, ²³ and throughout the year. And we had 23 ²⁴ numerous temperature recording and ²⁴ that would be a record of the calls, for

Page 72 Page 70 ¹ example, to the stores when they went 1 that this quantity is not enough, 2 ² over the 5,000-unit number? and then it would be up to Janet 3 Hart to make -- or her group to A. Or it could be below that determine whether, well, based on ⁴ they normally ordered. Some stores were ⁵ weekly deliveries. Some were biweekly. sales maybe it should be increased ⁶ And these associates, very few -- hardly 6 or no, it's not. ⁷ any turnover. So they knew stores that 7 But they were the approval ⁸ we -- whether it was from West Virginia 8 authority for any kind of ⁹ whatever, certain patterns that the 9 thresholds or amounts shipped to 10 stores always ordered this or that. 10 the stores. 11 So if they were a biweekly 11 BY MR. CLUFF: 12 store and they ordered less than what 12 Q. You said based on sales 13 they normally order, we'd put that in 13 maybe it should be increased or no. When 14 there and call them as well too to make you say sales, do you mean the amount of ¹⁵ sure, "Hey, you ordered 13. You ordered drugs that a Rite Aid store was ¹⁶ 15. Is this a correct order?" dispensing? 17 17 A. Based on the sales of how So there was a familiarity with us and the store relationship many scripts the stores had, I guess at that time for what they were -- the developing. patients they had. I mean I don't know 20 Q. And the people who were making those calls, that was the leads what all the metrics that Janet Hart and and managers, correct? them used for that. I only know it's 23 ²³ based on point of sales that the store A. Yes. 24 And so there's a log of all ²⁴ was using. Page 71 Page 73 ¹ of those phone calls that occurred? Q. So your understanding is ² that -- that sales information was used A. There are numerous logs ³ throughout the years of those phone to understand whether a threshold should ⁴ calls. 4 be increased? Q. So I was asking about the MR. LAVELLE: Object to ⁶ calls to corporate about the stores to 6 form. ⁷ see if there was a log of those calls THE WITNESS: As I separate from this phone call log that understand it, it might have been you just described. part of it. 10 Is there one? 10 BY MR. CLUFF: 11 11 MR. LAVELLE: Object to Q. You -- you mentioned that 12 you almost never called corporate about a form. store that was ordering over its 13 THE WITNESS: I don't recall 14 threshold, was that -- did I get that 14 if there was a log for that or 15 15 not. I think we would -- Marian right? 16 16 or somebody closer to it would MR. LAVELLE: Object to 17 call corporate if we noticed that 17 form. 18 18 a store ordered more than they THE WITNESS: I can't recall 19 19 were supposed to. And the store a store -- I mean corporate being 20 20 would have -- might have responded called for that reason. 21 to Marian or whoever called, well, 21 BY MR. CLUFF: 22 22 we need this because of the sales. Q. Do you recall corporate 23 Marian might have called Janet ²³ being called for any other reason? 24 24 Hart and said hey, this store said MR. LAVELLE: Object to

Page 74 Page 76 1 form. A. Yes. 2 THE WITNESS: I don't Q. Okay. Were you in charge of ensuring that the -- the cage 3 recall. Again, I'm not physically working in the control cage ⁴ construction complied with DEA 4 24 hours. Those are the people 5 regulations? that work there, the assistant 6 A. I was a manager in charge that the DEA would only approve certain 7 managers and the leads, and the cage construction. The industrial 8 DEA coordinator. engineer on site would have been the BY MR. CLUFF: person that contracted the people to 10 Q. So if we wanted to talk to build the cage to the DEA specifications, somebody about how often corporate was called, it would be the leads or the and then DEA would come out, which they managers who were working in the cage? did when we expanded the cage, to ensure 14 that it met their compliance. The -- the A. Or the DEA coordinator, metal gauge on the fence, and that they 15 correct. ¹⁶ were close, and all of that. 16 Q. Are you aware if corporate ever took action on a store that was 17 Q. So the -- the engineer would consistently ordering above its have been responsible for building the cage as -- as you stated, correct? 19 threshold? 20 20 A. He would have been A. I'm not aware of that. Q. Are you aware if corporate responsible for hiring the contractors to ²² ever took any action on a store that was ²² build the cage to the specifications to ²³ ordering consistently under its ²³ DEA, correct. ²⁴ threshold? Q. Are you aware that in Page 75 Page 77 ¹ order -- do you have any understanding A. Again, not being corporate, ² I don't know, I'm not aware of what they ² about whether or not Rite Aid was ³ required to obtain a registration from ³ did or did not do. ⁴ the DEA to distribute controlled Q. And you were -- when you ⁵ refer to corporate, is there a person ⁵ substances? ⁶ you're referring to at corporate who MR. LAVELLE: Object to ⁷ would have been aware of that form. information? 8 THE WITNESS: Yes, we always 9 A. Janet Hart. have had that. 10 Q. Anybody else? 10 BY MR. CLUFF: A. No, that I'm aware of. 11 Q. Are you aware whether Rite Q. Okay. I want to go back to 12 Aid as a registrant was required to ¹³ the storage issues we were talking about. provide effective controls against ¹⁴ We've been going about an hour. I diversion? propose that we talk about this physical 15 A. Yes. We always had 16 security stuff for a second, and then we effective controls against diversion. ¹⁷ can take a break, if that's all right 17 Q. What's your understanding of 18 with you? what diversion is? 19 A. I'm fine. 19 A. Diversion is any theft, 20 misappropriation, misuse of any pharmacy Q. So going back to the ²¹ physical security. You talked about items, which includes control drugs. 22 the -- the cages and making sure they 22 Not in -- we had procedures, a lot of ²³ procedures in place to make sure that ²³ were built to the DEA's specs, do you ²⁴ recall that? ²⁴ didn't happen. We had SOPs where each

Page 78 Page 80 ¹ associate taking out the trash had to 1 That includes the shipping ² have a lead or a manager inspect for any 2 department as well. I mean, you 3 ³ loose bottles that might have fallen into ship it, that's why I said when I 4 the trash or got caught up in the -- in was in charge of the outbound ⁵ the plastic before throwing it away on 5 department, we were only delivered ⁶ the conveyor line. Any instances of 6 control drugs, and it's strapped, ⁷ bottles on -- on the floor, we reported 7 tote-tied, red totes to the 8 ⁸ that to the leads and managers. Because outbound shipping areas whether it ⁹ humans being humans, you pick something was to a crosswalk DC or to our ¹⁰ up and drop it and then continue and not 10 local stores, in an approved cage 11 really realize that you dropped it, or 11 that only trained associates, in 12 ¹² what have you. those cages in the outbound 13 And we were real good at 13 department, would sign those totes 14 ¹⁴ that, because we, at the end of every out to the truck right before it 15 ¹⁵ day, which we -- there's no requirement was ready to depart for the ¹⁶ anywhere, for both shifts, did a forward 16 stores. ¹⁷ pick inventory for everything. And we 17 BY MR. CLUFF: O. Are you aware of what a ¹⁸ weren't really -- we're not required to 18 ¹⁹ do it. There's nothing in the federal suspicious order is? ²⁰ regulations for that. They don't require 20 A. Yes. ²¹ biennial inventory or a annual inventory. 21 Q. What's your understanding of ²² We did it daily, the forward picks. the term "suspicious order"? 23 A. Suspicious order would have Q. What's a forward pick ²⁴ inventory? been, in my estimation, a gross amount of Page 79 Page 81 A. I mean if we go back to what ¹ orders that the store, through -- break ² I explained to you what a forward pick ² its pattern, ordered more than it ³ was, that's what the -- where the product ³ normally does, a large amount above it, ⁴ is, where the associates pick the product ⁴ or it could be less than, as far as that ⁵ out of the boxes and put in the totes. ⁵ goes as well. And it does not -- it's ⁶ Well, forward pick inventory is we just not in sync of what a normal store ⁷ inventory every one of those pick slots would have -- would do when they place an ⁸ at the end of each shift to make sure order. ⁹ that it matches up, the system inventory Q. During your time as a ¹⁰ for it. manager from 2003 to 2014, are you aware 11 of any suspicious orders being reported Then monthly we did storage

¹² inventories as well.

Q. When I asked you what your ¹⁴ understanding of diversion is, you said that it was any theft, misappropriation, ¹⁶ misuse of any pharmacy items including ¹⁷ drugs.

18 Are you aware of any other 19 kind of diversion that Rite Aid was required to prevent?

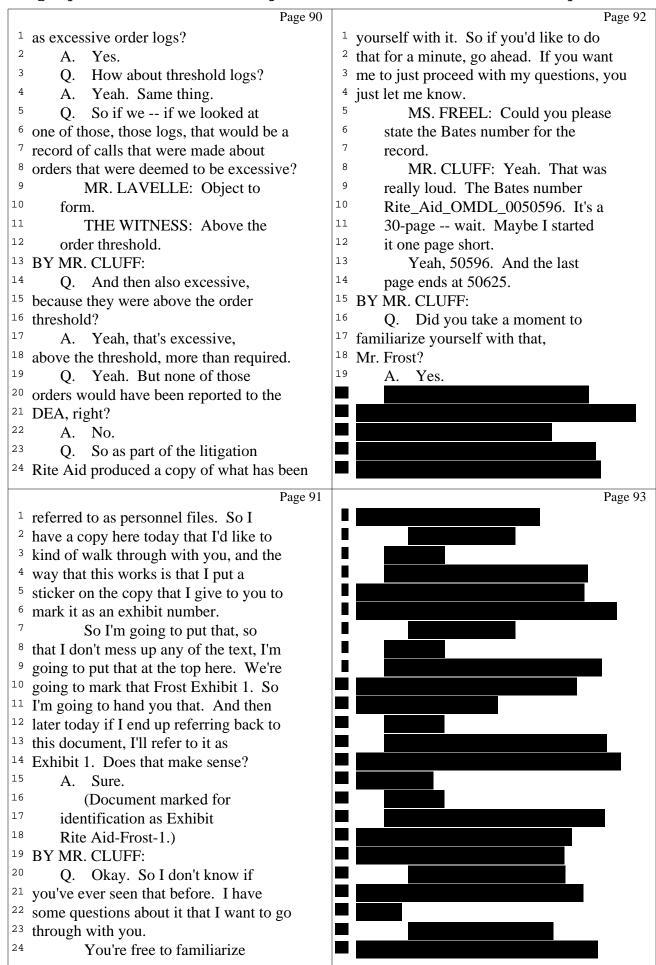
21 MR. LAVELLE: Object to 22 form. 23

THE WITNESS: Well, 24 over-ordering, excessive orders.

by Rite Aid to the DEA? 13 A. No, I'm not aware -- aware of any of that. 15 Q. Is that because it never ¹⁶ occurred? 17 MR. LAVELLE: Object to 18 form. 19 THE WITNESS: From my --20 from my distribution center it 21 never occurred. 22 BY MR. CLUFF: 23 Q. And when you say from your ²⁴ distribution center it never occurred, do

H	Page 82		Page 84
1	_	1	_
	you mean that your distribution center	2	the question? Excessive ordering
- 1	never reported a suspicious order to the	3	looks suspicious, is that what the
4	DEA?		question is?
5	A. Yes.	4	BY MR. CLUFF:
5	Q. Are you aware of any	5	Q. Yeah. Here is what you
6	investigations of potentially suspicious	6	said: You said excessive ordering means
7	orders during the time period you were	7	that a store is ordering a quantity that
8	the manager at Perryman between 2003 and	8	they are not allowed to on a consistent
9	2014?	10	basis, and it looks suspicious.
10	MR. LAVELLE: Object to	10	So my question is, to just
11	form.	11	understand your answer that, that to you,
12	THE WITNESS: Are you	12	excessive ordering looked suspicious?
13	referring to investigations of the	13	MR. LAVELLE: Object to
14	Perryman distribution center?	14	form.
15	BY MR. CLUFF:	15	THE WITNESS: Well, I hope
16	Q. No. My question was a	16	we're not getting confused with
17	little more specific.	17	above the threshold. Because a
18	So are you aware, at	18	store may order above threshold,
	Perryman, if there was ever an	19	but that doesn't mean that it's,
20	investigation about a potentially	20	in my opinion, a suspicious order.
21	suspicious order between 2003 and 2014?	21	It could be just a mistake.
22	MR. LAVELLE: Object to	22	BY MR. CLUFF:
23	form.	23	Q. Yeah, is that I'm sorry,
24	THE WITNESS: No, I'm not	24	I didn't mean to talk over you.
		1	
	Page 83		Page 85
1	Page 83 aware of that.	1	Page 85 That that was not my
	_		_
	aware of that.	2	That that was not my
2 3	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted?	3	That that was not my question. My question was really just
2 3	aware of that. BY MR. CLUFF: Q. Is that because no	3 4	That that was not my question. My question was really just based on on the answer you just gave,
2 3 4	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted?	3 4	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a
2 3 4 5	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to	2 3 4 5	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering
2 3 4 5 6	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form.	2 3 4 5 6	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and
2 3 4 5 6 7	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form. THE WITNESS: I'm not aware	2 3 4 5 6 7	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and then I believe you said that that looks
2 3 4 5 6 7 8	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form. THE WITNESS: I'm not aware of any investigation.	2 3 4 5 6 7 8	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and then I believe you said that that looks suspicious. So is it
2 3 4 5 6 7 8 9	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form. THE WITNESS: I'm not aware of any investigation. BY MR. CLUFF:	2 3 4 5 6 7 8	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and then I believe you said that that looks suspicious. So is it A. It it could be
2 3 4 5 6 7 8 9	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form. THE WITNESS: I'm not aware of any investigation. BY MR. CLUFF: Q. You used the term earlier	2 3 4 5 6 7 8 9	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and then I believe you said that that looks suspicious. So is it A. It it could be suspicious
2 3 4 5 6 7 8 9 10	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form. THE WITNESS: I'm not aware of any investigation. BY MR. CLUFF: Q. You used the term earlier "excessive ordering." What does that	2 3 4 5 6 7 8 9 10	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and then I believe you said that that looks suspicious. So is it A. It it could be suspicious MR. LAVELLE: Object to
2 3 4 5 6 7 8 9 10 11 12 13	aware of that. BY MR. CLUFF: Q. Is that because no investigations were ever conducted? MR. LAVELLE: Object to form. THE WITNESS: I'm not aware of any investigation. BY MR. CLUFF: Q. You used the term earlier "excessive ordering." What does that term mean to you?	2 3 4 5 6 7 8 9 10 11 12	That that was not my question. My question was really just based on on the answer you just gave, which is that excessive ordering was a pattern of a store consistently ordering more than that it was allowed to, and then I believe you said that that looks suspicious. So is it A. It it could be suspicious MR. LAVELLE: Object to form. Wait till the question is
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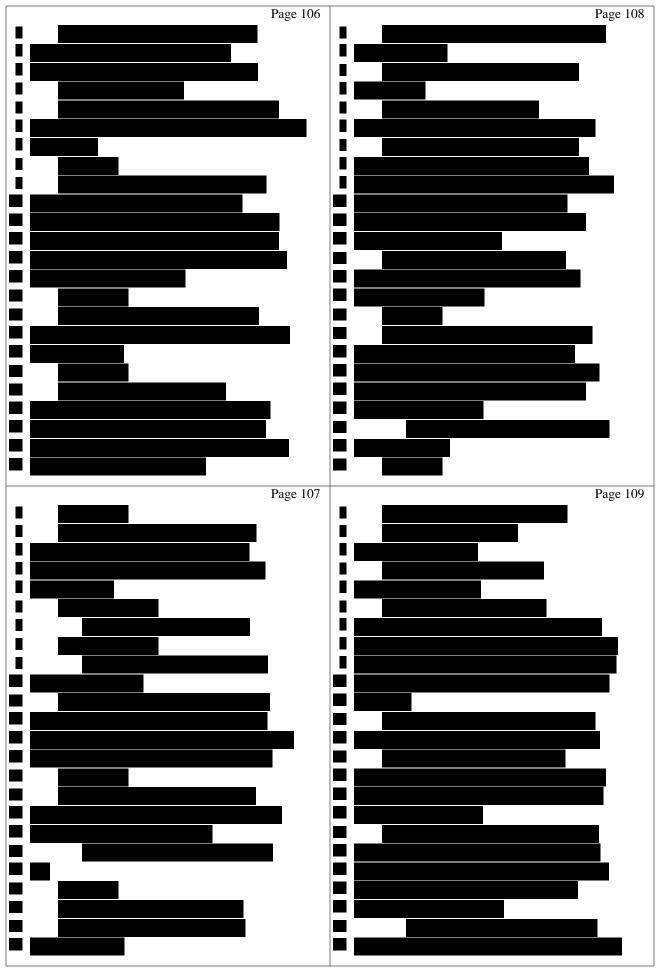
	ignly Confidential Subject to	_	
	Page 86		Page 88
1	was. Do you recall that?	1	pick list IDs, all of our postings, our
2	A. Yes.	2	control logs, how we audited 100 percent
3	Q. Okay. And then we were	3	of our totes. And they were very, very
4	looking I was looking at your answer	4	happy with the way we had our controls in
5	on realtime. We have a feed of the	5	place, and they wished other places did
6	transcript that comes out, so I was kind	6	the same thing we did.
7	of looking at what was transcribed of	7	And they didn't see we
8	your answer.	8	showed them the phone logs. They said
9	And you said that excessive	9	you know, this is fine, you're keeping
10	ordering was a store ordering over the	10	
11	=	11	out of place to them. That was the
12		12	second of four audits they had of our
13	•	13	facility.
14	MR. LAVELLE: Object to	14	Q. When that DEA audit
15	form.	15	occurred, did you tell them that you had
16	THE WITNESS: Yes.	16	never reported a suspicious order from
17	BY MR. CLUFF:	17	the Perryman center?
18	Q. And to you, was an excessive	18	A. I don't recall that.
19	ordering pattern, was that suspicious?	19	MR. CLUFF: Let's take a
20	MR. LAVELLE: Object to	20	little bit of a break.
21	form.	21	THE WITNESS: Sure.
22	THE WITNESS: What what	22	MR. CLUFF: Maybe just five,
23	is the question, to me an	23	ten minutes.
24	excessive ordering is suspicious,	24	THE VIDEOGRAPHER: Off the
	Page 87	,	Page 89
1	is that what you said?	1	record, 10:39 a.m.
2	is that what you said? BY MR. CLUFF:	2	record, 10:39 a.m. (Short break.)
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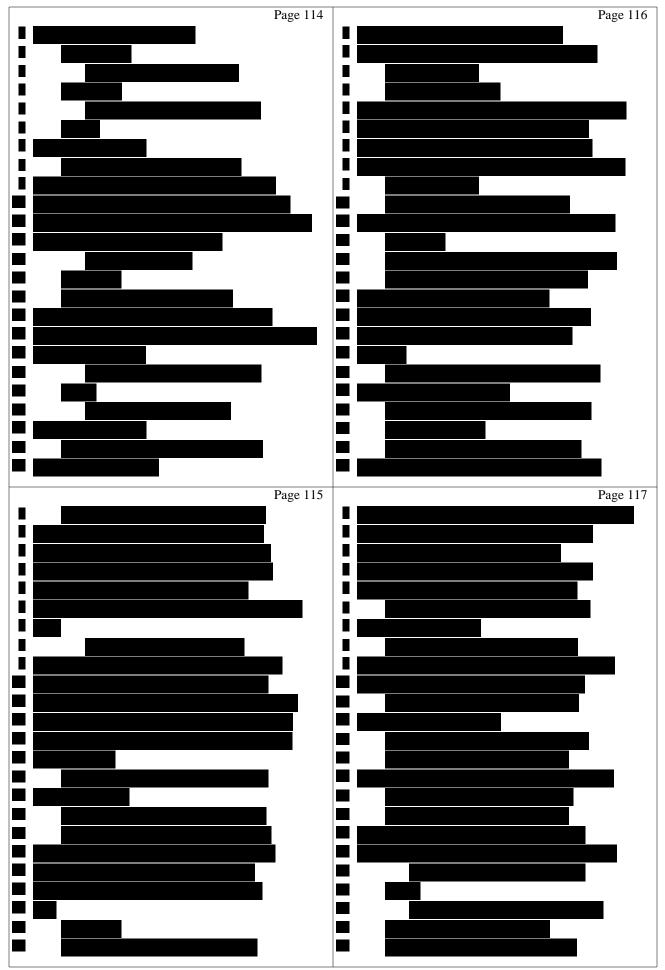


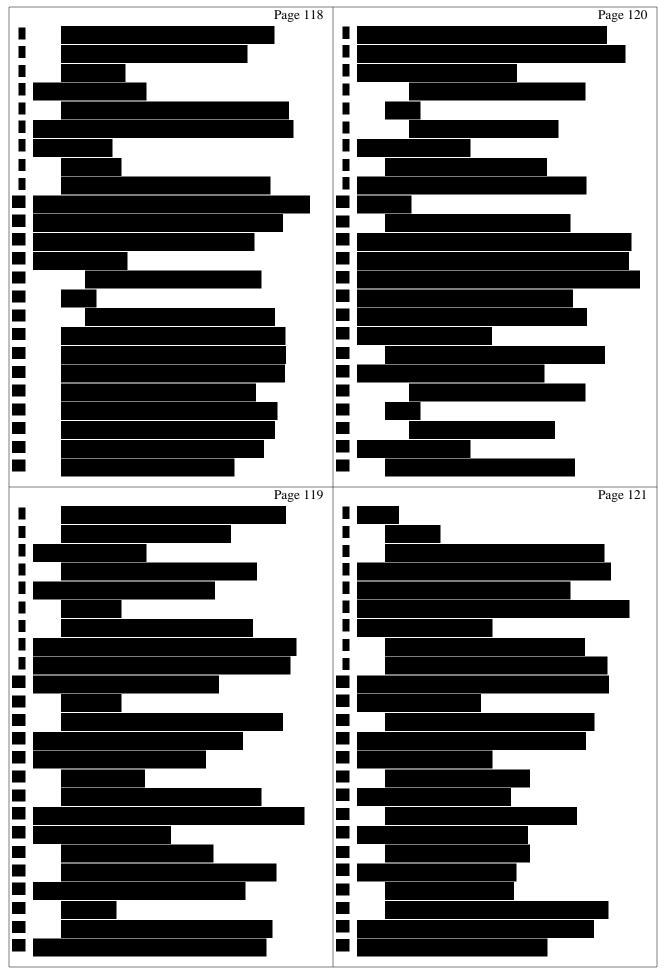














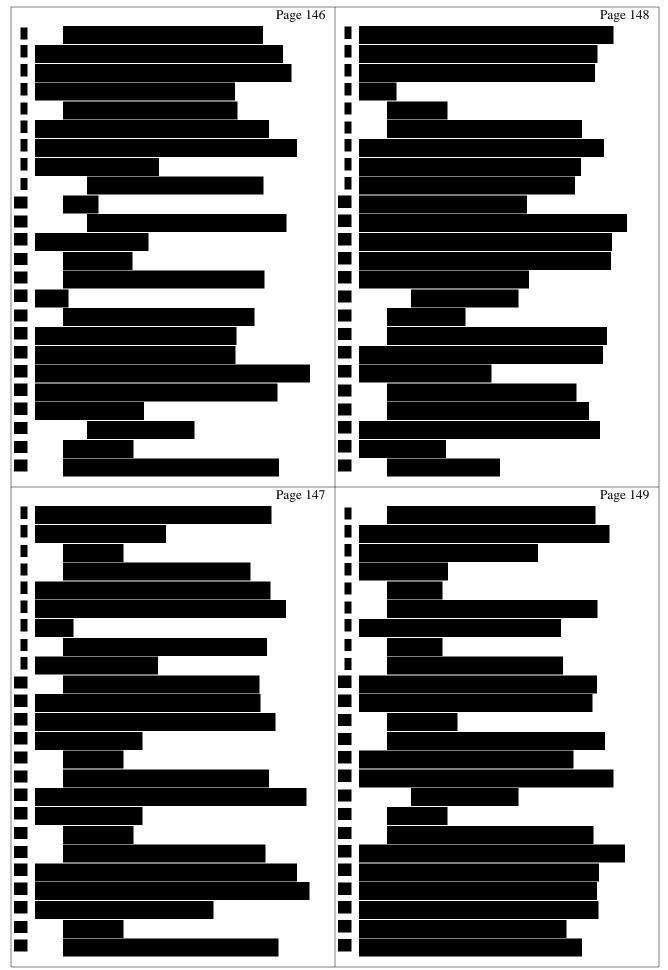


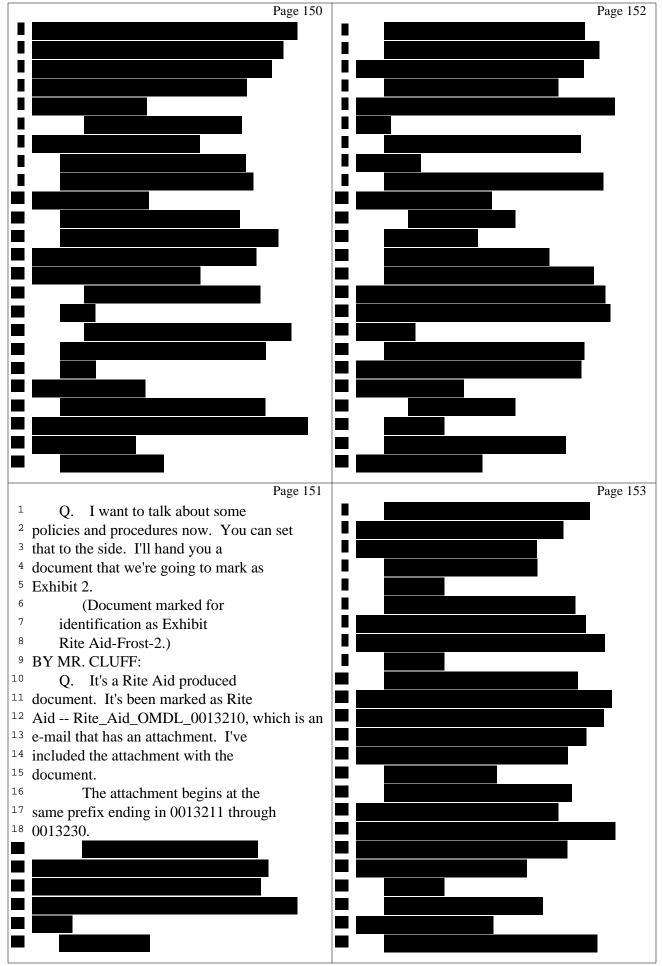


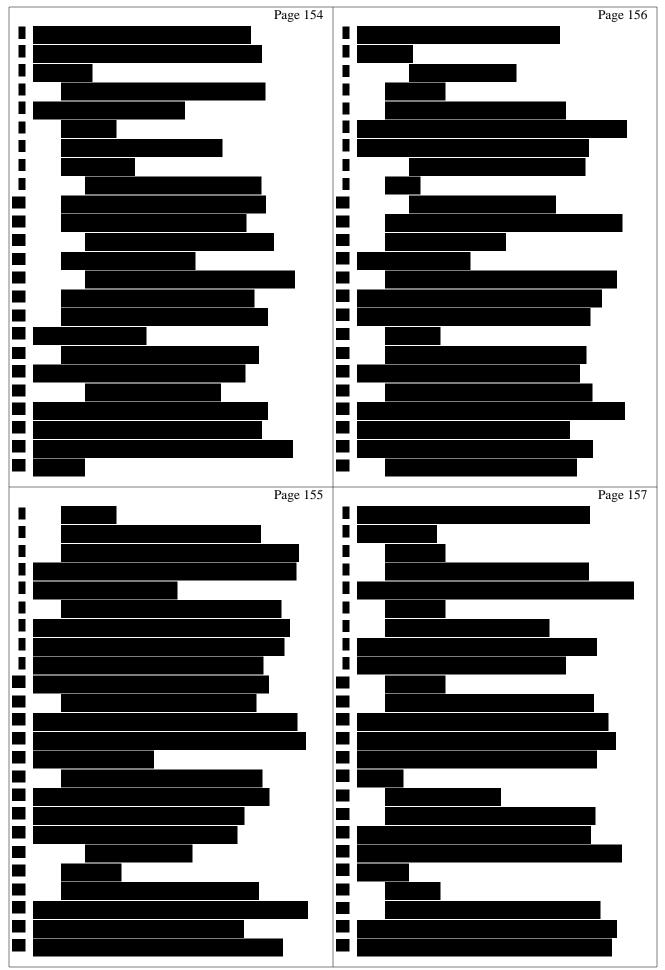


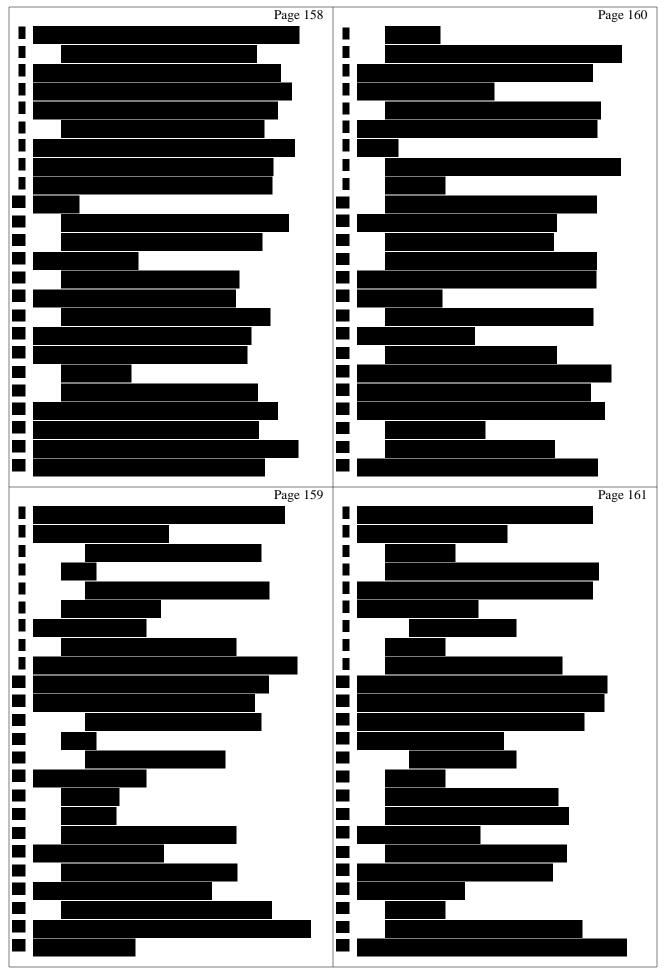




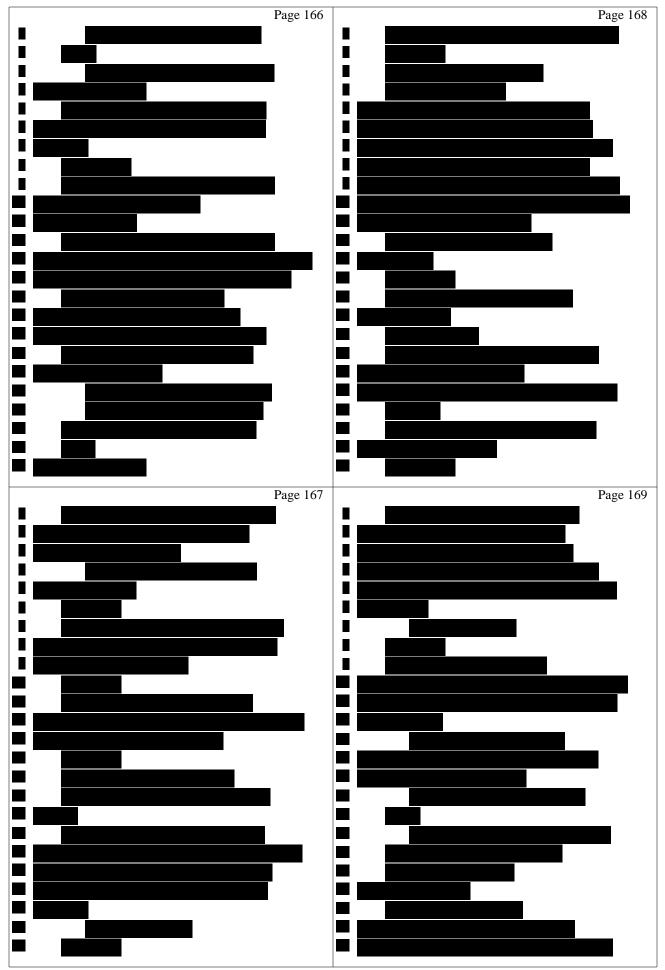


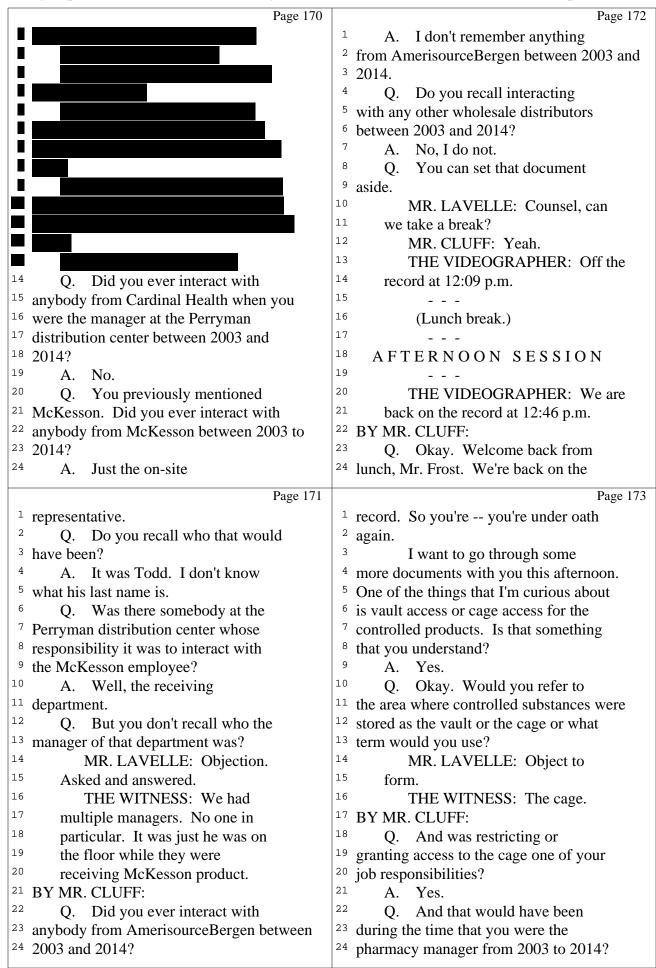


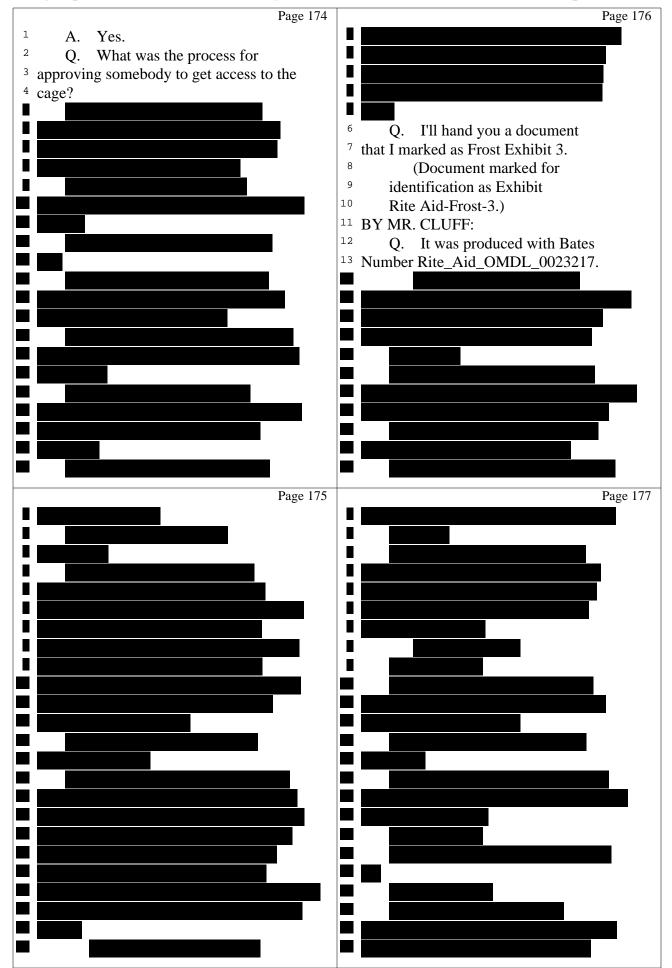




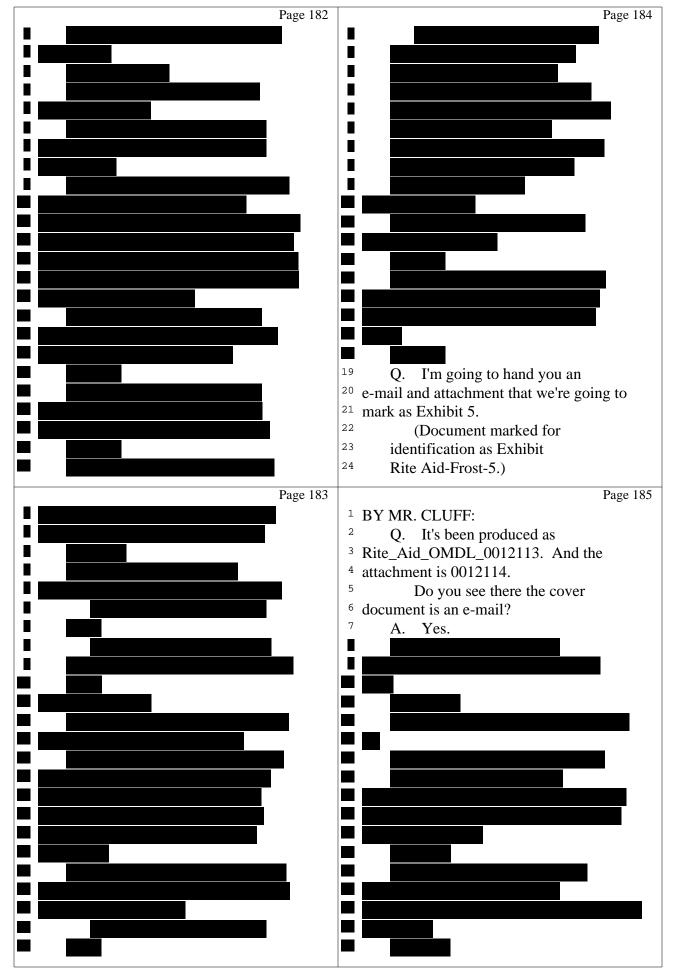






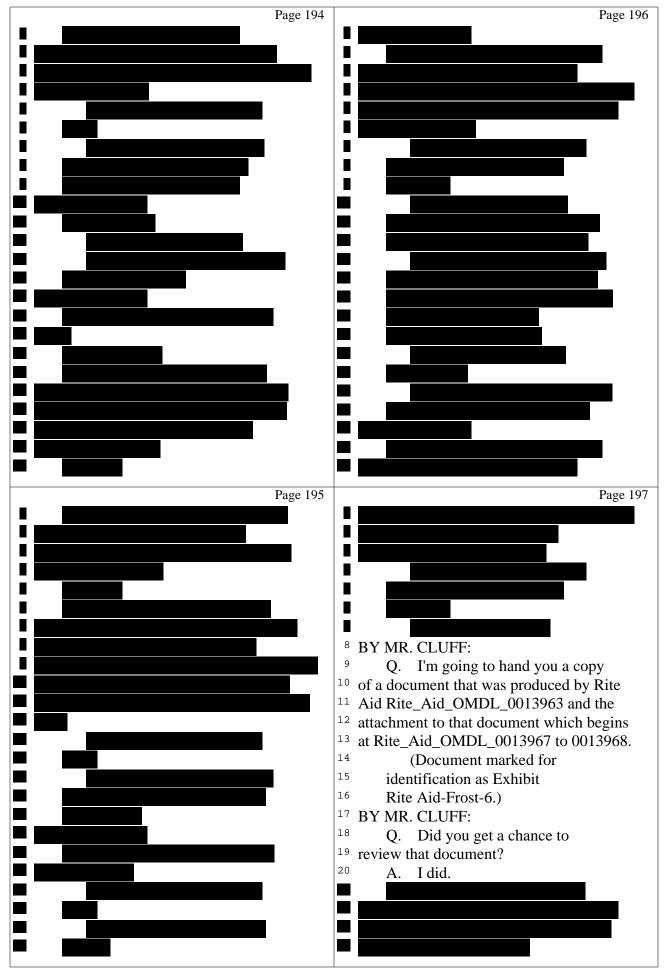




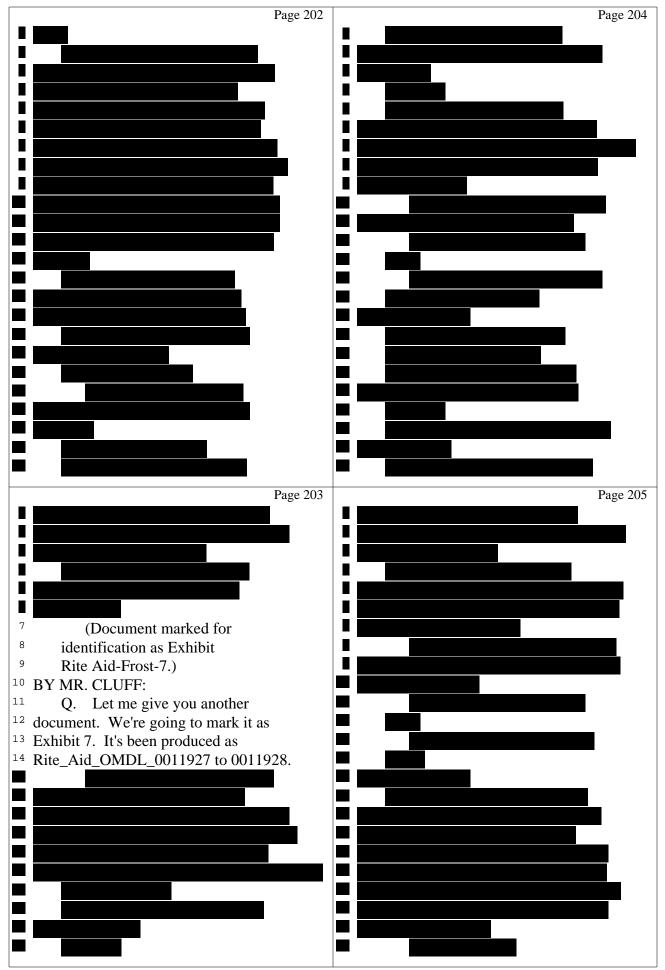




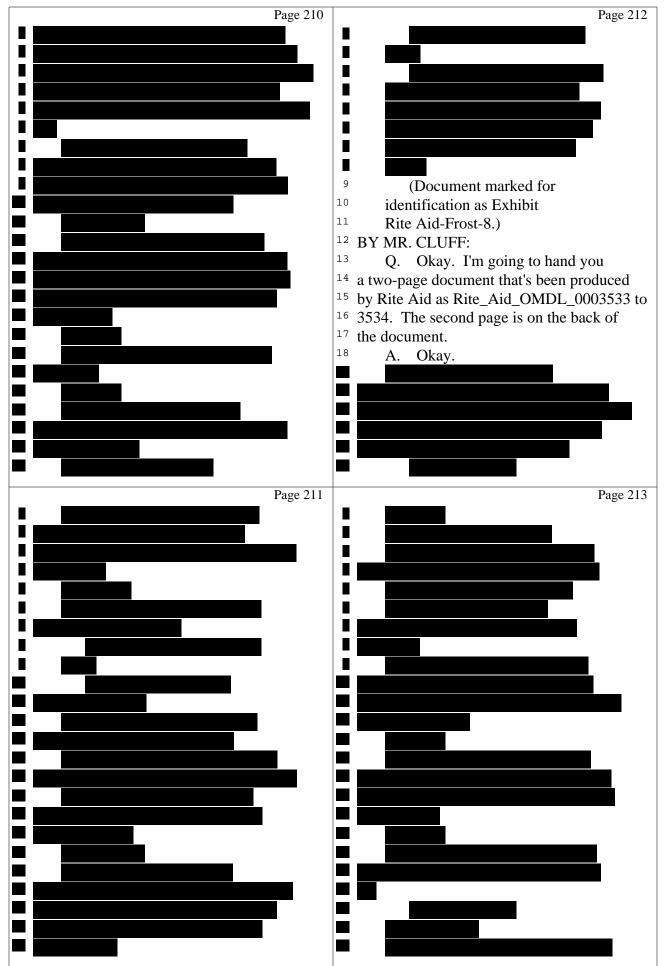


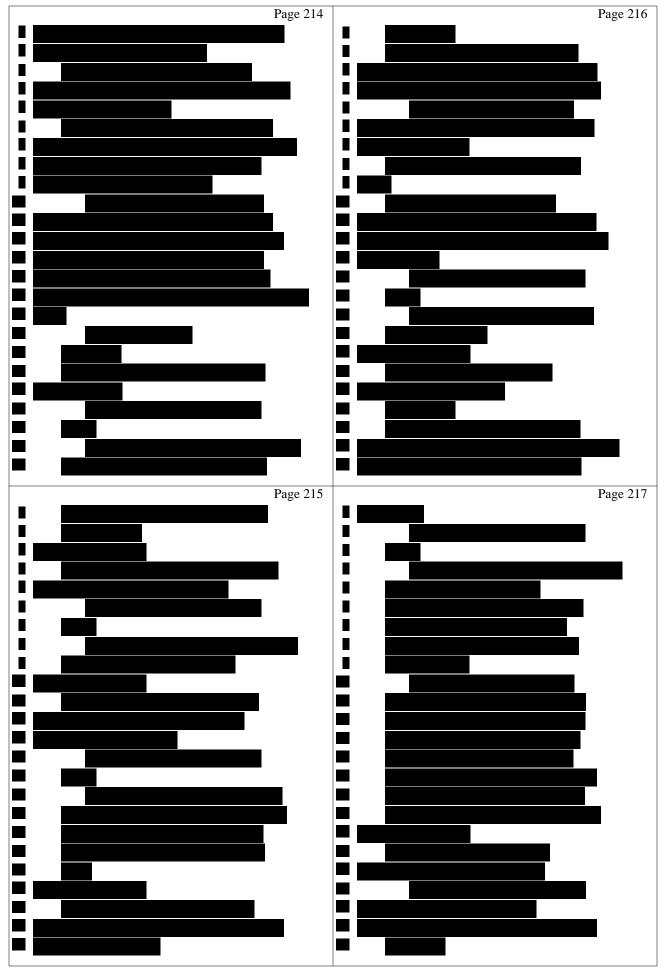


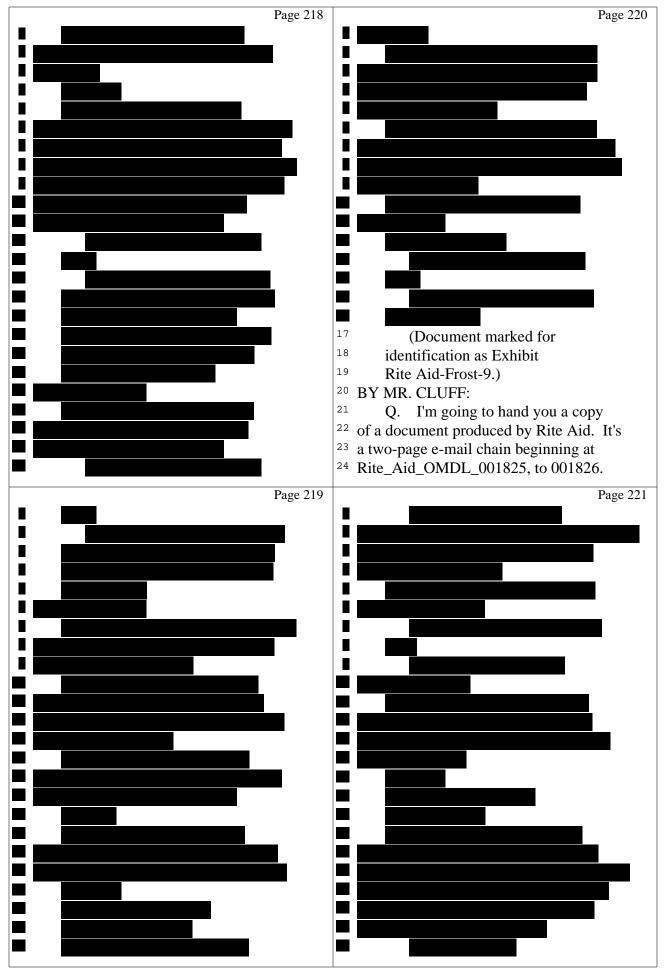




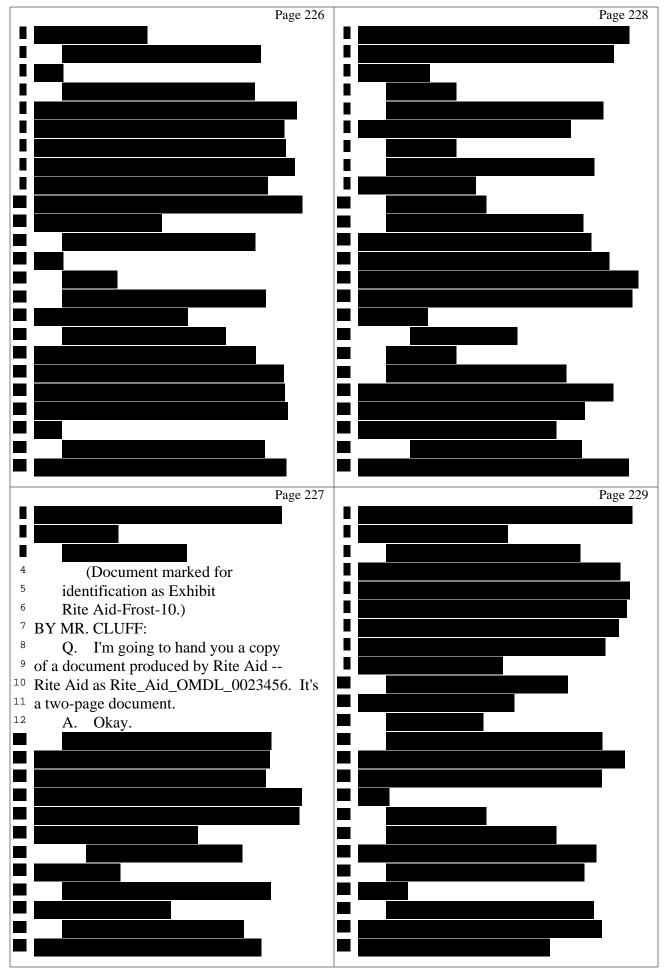


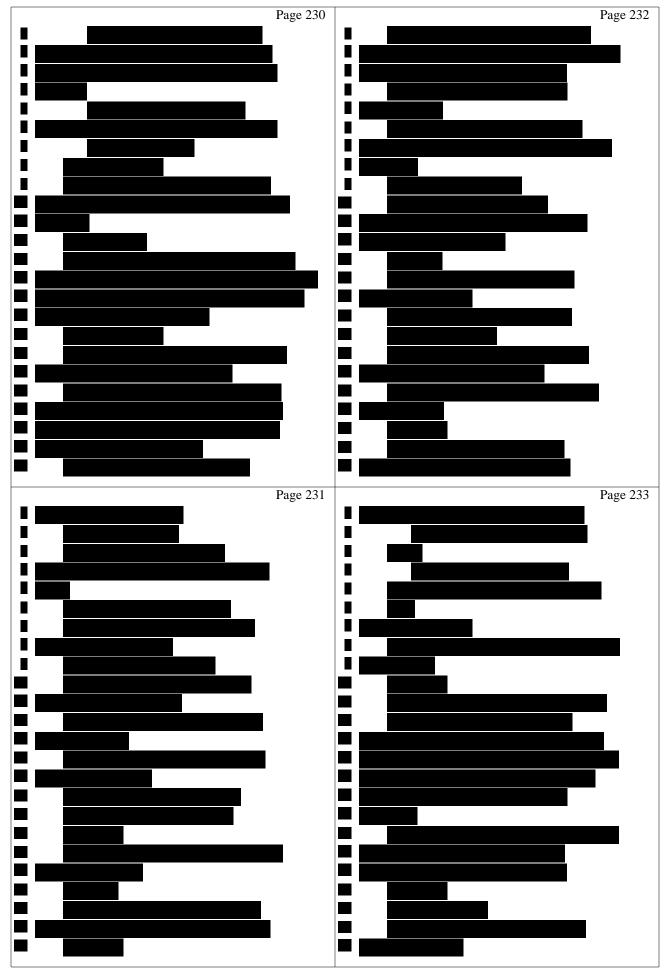


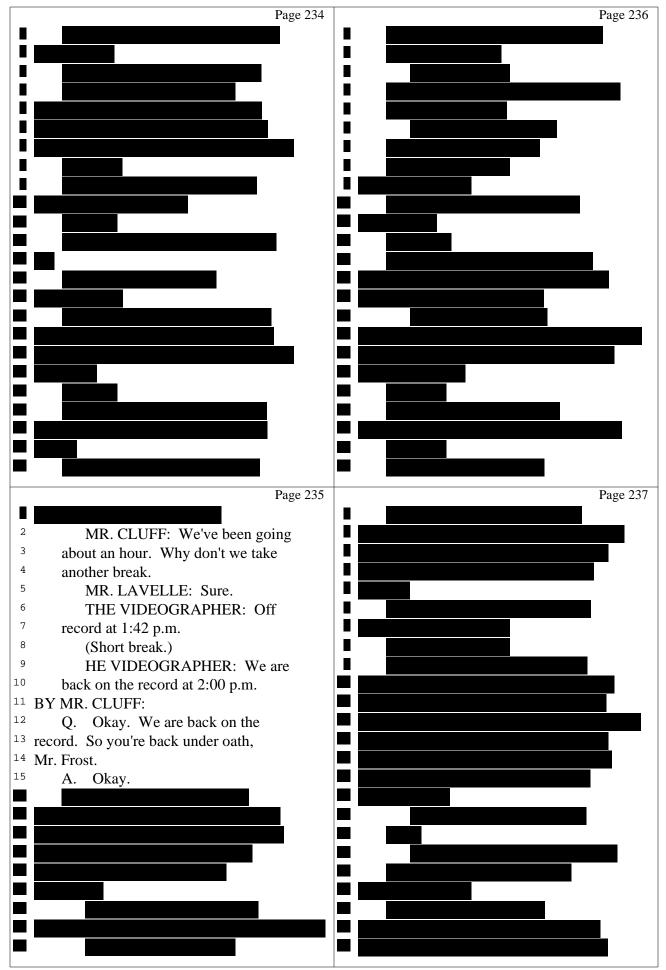


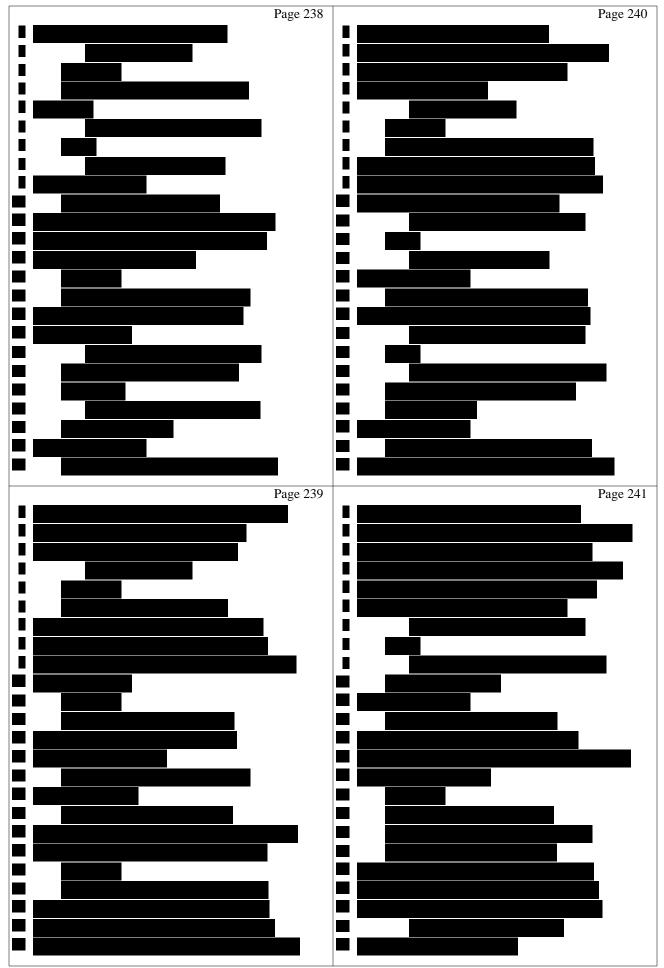


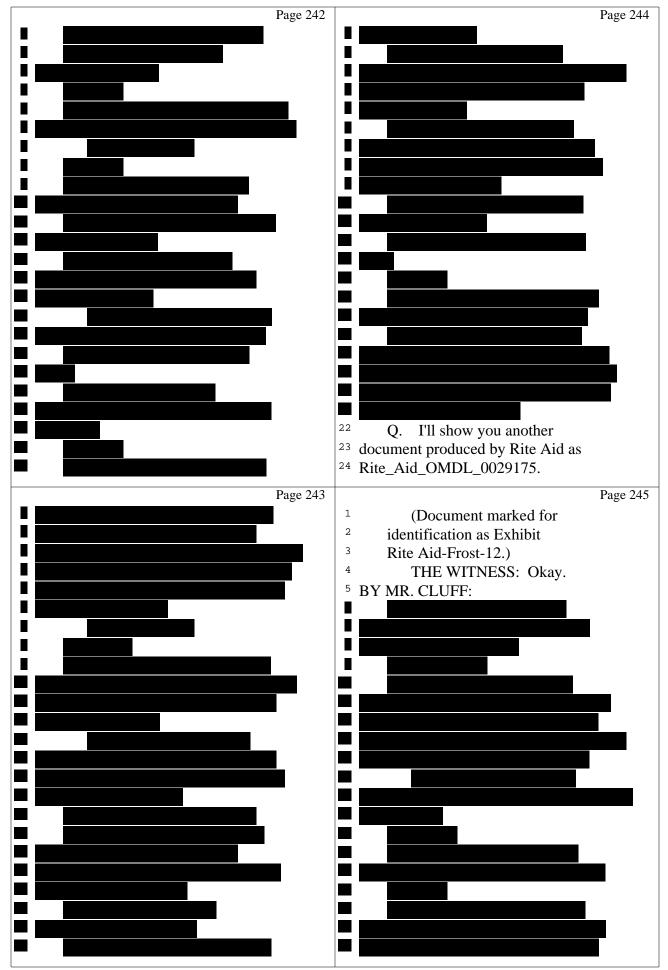


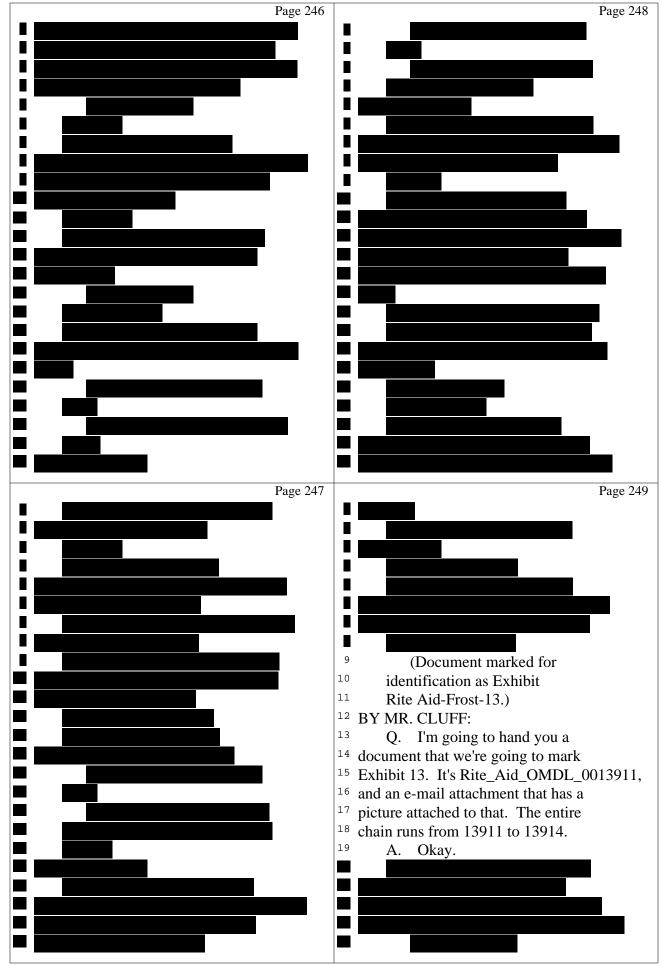




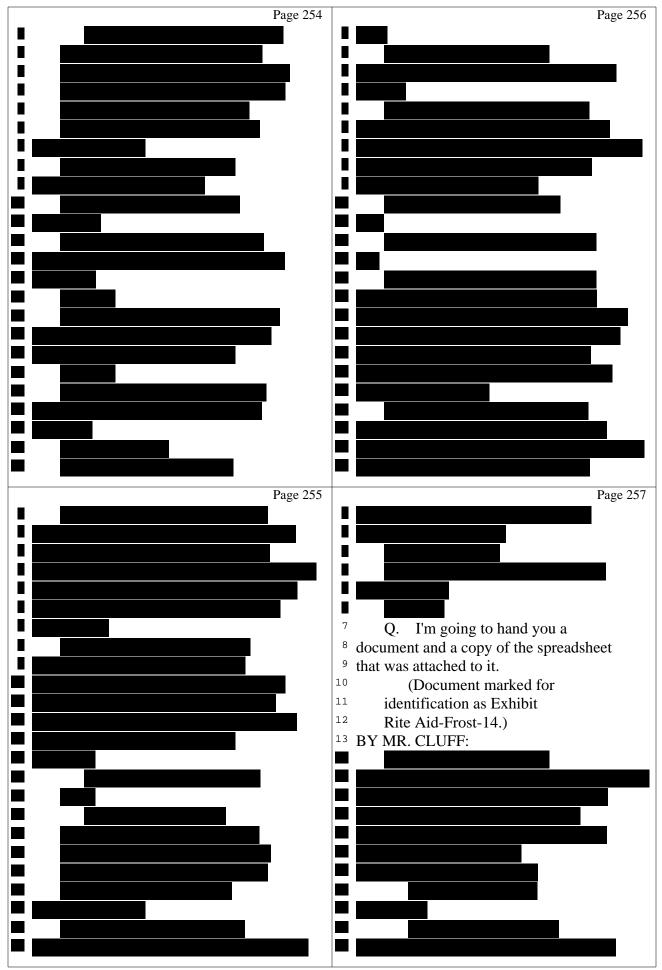






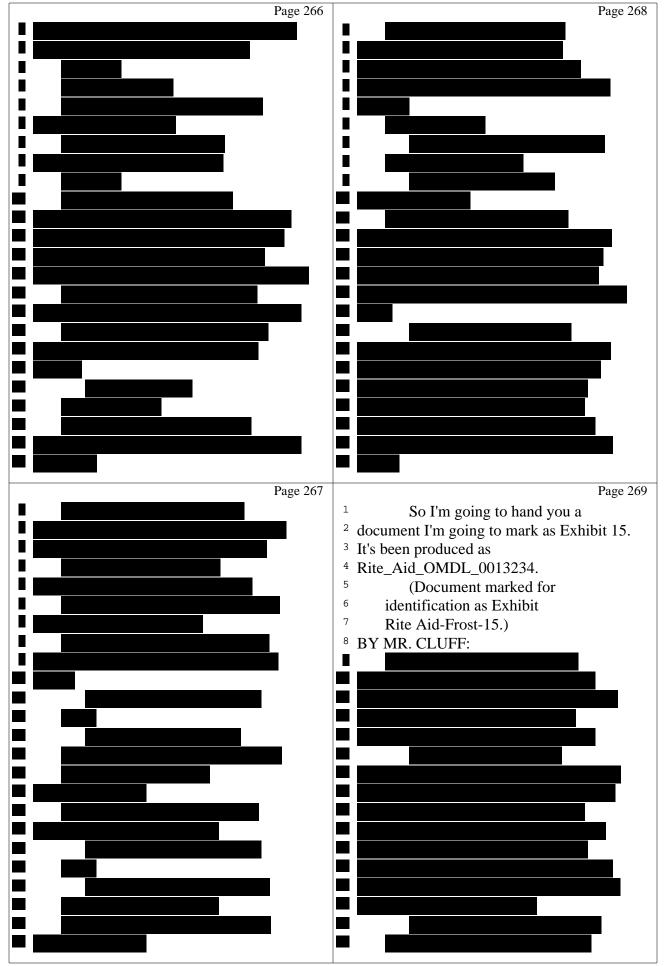


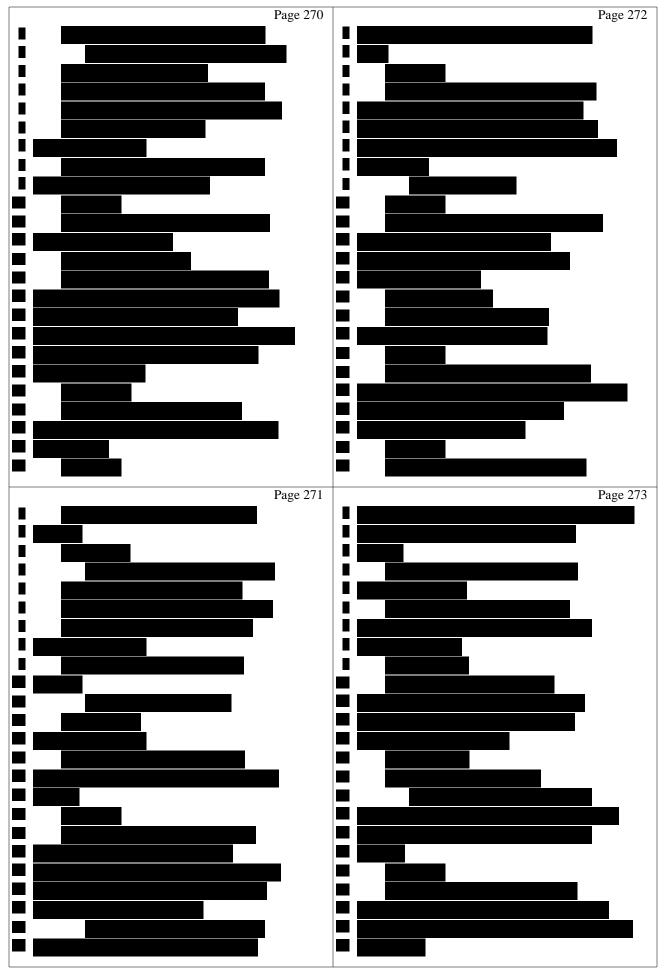


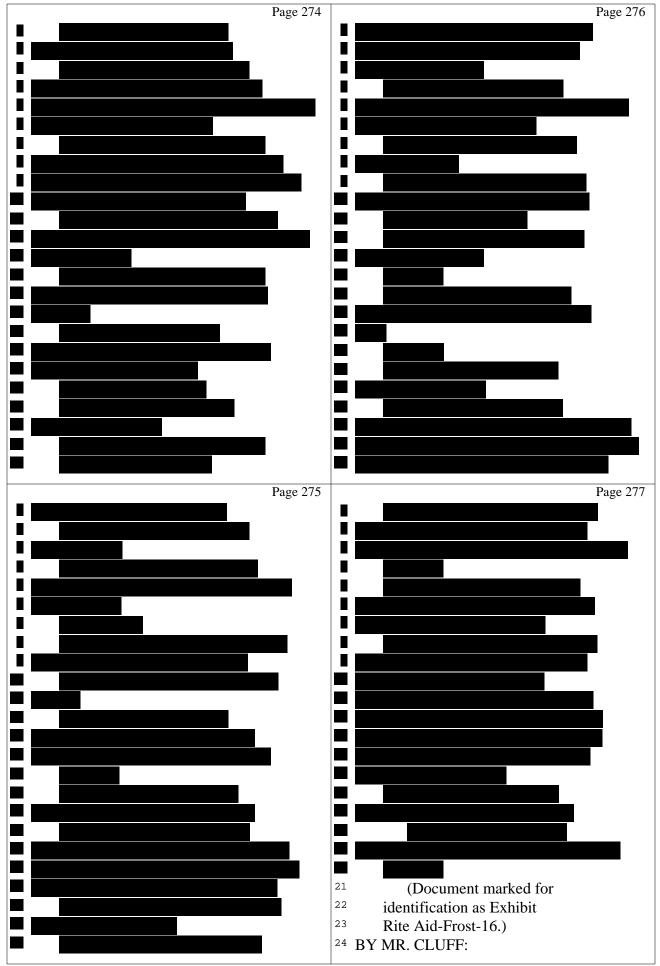




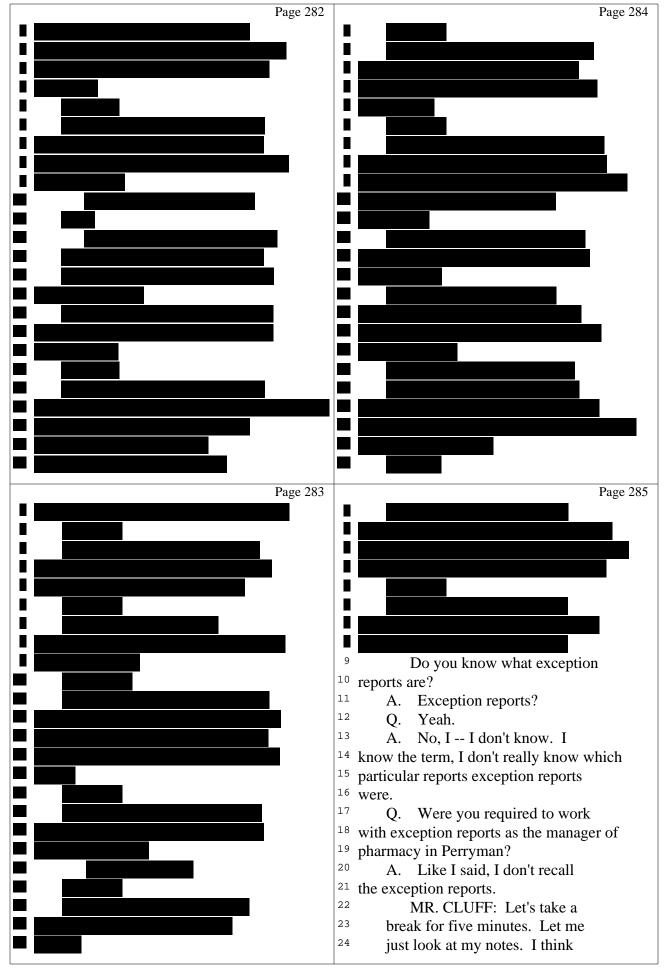












Page 286	Page 288
¹ I'm done.	¹ put in front of you what we marked as
THE VIDEOGRAPHER: Off the	² Exhibit Frost 17. Do you recognize this
record at 2:51 p.m.	document, sir?
4 (Short break.)	4 A. Yes, I do.
5 THE VIDEOGRAPHER: We are	⁵ Q. Can you tell us what it is?
back on the record at 2:58 p.m.	6 A. It's a document that the two
7 MR. CLUFF: This is	⁷ DEA inspectors presented to myself and to
8 plaintiff's counsel, Sterling	8 general managers, matter of fact, that
9 Cluff. I'm not in the camera	9 there was a notice of inspection of
because Mr. Lavelle and I have	control premises, that they were going to
switched seats. I have no further	¹¹ do an audit of our facility.
questioning today for Mr. Frost.	Q. Do you see that there is a
13 Mr. Lavelle, I understand,	date on this document?
has some redirect so he is going	14 A. Yes; December 10, 2012.
to take the mic.	Q. December 10th, 2000
MR. LAVELLE: Thank you.	A. I mean, sorry. July 10,
17	¹⁷ 2012. Sorry.
18 EXAMINATION	Q. Does looking at this
19	document, in particular, that date, help
20 BY MR. LAVELLE:	you remember when the DEA came to the
Q. Good afternoon, Mr. Frost.	²¹ Perryman facility in 2012?
A. Good afternoon.	22 A. Yes.
Q. You were asked some	Q. When was that?
questions earlier today by plaintiff's	A. 10:50 in the morning.
Page 287	Page 289
¹ counsel Mr. Cluff, in which you	Q. And what day?
² referenced a DEA audit in 2012. Do you	² A. Oh, July 10, 2012.
³ recall that testimony, sir?	Q. Is your signature on this
⁴ A. Yes, I do.	4 document somewhere?
Q. Were you involved in the DEA	5 A. Yes.
⁶ performing an audit of the Perryman	6 Q. Where is your signature on
⁷ facility in 2012?	7 this document?
8 A. Yes, I was.	8 A. Right next to Debra Chase's,
⁹ Q. What was your role with	⁹ down in the bottom right.
10 respect to that audit?	Q. Did the DEA tell you in
11 A. Well, it's I was	¹¹ advance that they were coming?
responsible for escorting the two DEA	12 A. No.
13 inspectors through the whole control drug	Q. Was it a surprise then?
division I mean, cage to show them	14 A. Yes.
¹⁵ physically what we all did, and provide	Q. Did you spend time with the
any documents that the inspectors	¹⁶ DEA in addressing whatever issues they
¹⁷ required.	had during the audit?
	18 A. Yes.
_	
Q. All right. I'd like to mark	
Q. All right. I'd like to mark an exhibit please.	Q. Did you supply information
Q. All right. I'd like to mark an exhibit please. (Document marked for	Q. Did you supply information
Q. All right. I'd like to mark an exhibit please. Comment marked for identification as Exhibit	Q. Did you supply information to the DEA? A. Yes.
Q. All right. I'd like to mark an exhibit please. Cocument marked for identification as Exhibit	Q. Did you supply information to the DEA? A. Yes.

	2 1	_ 1	Further Confidentiality Review
	Page 290		Page 292
1	Q. Did they come back a second	1	Rite_Aid_OMDL_0012547 through
2	day?	2	2549.
3	A. Yes.	3	Thank you, Mr. Cluff.
4	Q. Were you involved in their	4	BY MR. LAVELLE:
5	visit the second day?	5	Q. So I think my question to
6	A. I was.	6	you, Mr. Frost, was did you send this
7	Q. What did you do with the DEA	7	e-mail?
8	the second day they were there?	8	A. I did.
9	A. Same as the first day, if	9	Q. And the subject line, can
10	they wanted other documents that we had	10	you read that for us, please?
11	to request from corporate or any	11	A. "Please review DEA audit
12	additional information, we would provide	12	July 11th."
13	them. And then if they wanted to see the	13	Q. Who did you send this e-mail
14	control cage again.	14	to?
15	Q. Did you have occasion to	15	A. All my direct reports, the
16	write up a memorandum summarizing what	16	DEA coordinator, and the DEA clerk.
17	happened when the DEA came for this	17	Q. And can you read for the
18	audit?	18	members of the jury who are viewing this
19	A. Yes, I did.	19	video, what you wrote in the text of your
20	MR. LAVELLE: I'd like to	20	e-mail?
21	mark another exhibit then please.	21	A. On this first page here?
22	(Document marked for	22	Q. Yes, please.
23	identification as Exhibit	23	A. "Great job, everyone, for
24	Rite Aid-Frost-18.)	24	making this audit very successful.
		1	
	Page 291		Page 293
1	Page 291 BY MR. LAVELLE:	1	Page 293 Please share with our associates."
1 2	BY MR. LAVELLE:	1 2	Please share with our associates."
2	BY MR. LAVELLE: Q. Mr. Frost, we've put in	2	Please share with our associates." Q. Why did you send this e-mail
3	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for	2	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to?
2 3 4	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears	3 4	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of
2 3 4 5	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears to be an e-mail plus a document attached	3 4	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of all of the areas that the DEA auditors
2 3 4 5 6	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears	2 3 4 5	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of
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2 3 4 5 6 7	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears to be an e-mail plus a document attached to it. I want to ask you questions about the e-mail first. A. Sure.	2 3 4 5 6	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of all of the areas that the DEA auditors looked at. Q. And then we have an attachment to this e-mail. I'd like you
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2 3 4 5 6 7 8 9	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears to be an e-mail plus a document attached to it. I want to ask you questions about the e-mail first. A. Sure. Q. Do you recognize this e-mail, sir? A. Yes, I do.	2 3 4 5 6 7 8 9	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of all of the areas that the DEA auditors looked at. Q. And then we have an attachment to this e-mail. I'd like you to turn to the second page of this
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2 3 4 5 6 7 8 9 10 11 12	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears to be an e-mail plus a document attached to it. I want to ask you questions about the e-mail first. A. Sure. Q. Do you recognize this e-mail, sir? A. Yes, I do. Q. Did you write this e-mail?	2 3 4 5 6 7 8 9 10 11 12 13	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of all of the areas that the DEA auditors looked at. Q. And then we have an attachment to this e-mail. I'd like you to turn to the second page of this document. It's got Bates Number 12548 on it. Do you recognize this document, sir?
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears to be an e-mail plus a document attached to it. I want to ask you questions about the e-mail first. A. Sure. Q. Do you recognize this e-mail, sir? A. Yes, I do. Q. Did you write this e-mail? MR. CLUFF: Mr. Lavelle, not to interrupt, but I don't know that we got the Bates number on the record for the counsel on the phone. MR. LAVELLE: Okay. I'm sorry. Very good point. For Frost-17, the Bates number was Rite_Aid_OMDL_0032621.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of all of the areas that the DEA auditors looked at. Q. And then we have an attachment to this e-mail. I'd like you to turn to the second page of this document. It's got Bates Number 12548 on it. Do you recognize this document, sir? A. Yes. Q. Did you prepare this document? A. I did. Q. When did you prepare this document? A. On July 11th, after the audit was completed. Q. Why did you prepare this document?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	BY MR. LAVELLE: Q. Mr. Frost, we've put in front of you what we marked for identification as Frost 18. It appears to be an e-mail plus a document attached to it. I want to ask you questions about the e-mail first. A. Sure. Q. Do you recognize this e-mail, sir? A. Yes, I do. Q. Did you write this e-mail? MR. CLUFF: Mr. Lavelle, not to interrupt, but I don't know that we got the Bates number on the record for the counsel on the phone. MR. LAVELLE: Okay. I'm sorry. Very good point. For Frost-17, the Bates number was Rite_Aid_OMDL_0032621. For Frost-18, which is a	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Please share with our associates." Q. Why did you send this e-mail to the people you sent it to? A. I wanted them to be aware of all of the areas that the DEA auditors looked at. Q. And then we have an attachment to this e-mail. I'd like you to turn to the second page of this document. It's got Bates Number 12548 on it. Do you recognize this document, sir? A. Yes. Q. Did you prepare this document? A. I did. Q. When did you prepare this document? A. On July 11th, after the audit was completed. Q. Why did you prepare this document? A. Well, I wanted all of the

Page 294 Page 296 ¹ office -- office as well, to let them "On Tuesday we also ² conducted a physical count of eight ² know a summary of all the items that the ³ control drug items in both the forward ³ inspectors looked at, and the results of ⁴ each item that they looked at. ⁴ pick and the storage location. Q. All right. Can you read for ⁵ 100 percent correct. Today the ⁶ the members of the jury viewing this 6 audits" -- "the auditors did an ⁷ video what you wrote under Roman ⁷ accountability of wholesale years" --8 Numeral I at the top of this memo? 8 "whole year's worth of receipts, A. Roman Numeral I, "DC 10 DEA distribution, which is movement, and ¹⁰ audit results, no findings or adjustments of these same eight items, ¹¹ discrepancies, 100 percent period 2 July, 2011, to 10 July, 2012. accountability." The results were 100 percent 13 Q. What did you mean when you accountability." wrote that, Mr. Frost? 14 Q. And that was accurate when A. I meant that the DEA you wrote it? 16 A. Yes. ¹⁶ inspectors can find nothing wrong or 17 inconsistent with how we operated the O. You referred to in that control drug cage. section a physical count of eight CD 19 Q. What did you mean by items. What are you referring to there? 100 percent accountability? ²⁰ What does that mean? A. That means every item that A. The inspectors went in there ²² we had stored, shipped, or received, we ²² and said, "We want to look at these eight could account for each and every item. ²³ control drug items, and we want to see Q. All right. I just want to ²⁴ their storage, their receipts, the Page 295 Page 297 ¹ take you now through -- briefly what you ¹ distribution, and counts of these items ² have under Roman Numeral II, the summary ² in the control cage." Q. Did the DEA tell you in ³ of the audit. ⁴ advance which ones they were going to Can you read for the members ⁵ of the jury what you wrote under Number 1 pull? ⁶ there, please? A. No. 7 A. Yes. Q. Did they ask you to identify "Two inspectors from the DEA which ones to look at? arrived yesterday at approximately A. No. 10:40 a.m. to conduct an unannounced 10 Q. They just randomly selected 11 audit." 11 some? Correct. They just had a Q. And was that correct at the list of items that we had in the control 13 time that you wrote it? cage, and they highlighted eight items A. Yes. and said, "We want to see these items." 15 Q. What did you write on Q. Is that typical of the way ¹⁶ Number 2? 16 17 A. "On Tuesday they asked for the DEA would conduct an audit in your ¹⁸ and received an organizational chart, experience? ¹⁹ information on med turn, our reverse 19 MR. CLUFF: Objection. ²⁰ distributor, which company does our drug 20 Calls for speculation. 21 testing, which company handles our alarm 21 BY MR. LAVELLE: ²² security, et cetera." 22 Q. In your experience, is Q. And then what do you have 23 that --²⁴ under Number 3? 24 Out of the four, they all

Page 298

¹ did it the same way.

- Q. Number 4, you write that ³ some more information about what the DEA ⁴ inspectors arrived and looked at,
- correct?
 - A. Yes.
- Q. What do you have listed 8 there -- it's a long list, and I won't
- ask to you read them all. But you have
- 10 Items A through N that the DEA inspectors
- 11 looked at. What are those items?
- A. Looked at the control cage ¹³ alarm test for vault and entire cage
- ¹⁴ between us and checkpoint; provide copies
- ¹⁵ of all state and DC licenses, as well as
- ¹⁶ copy of the VAWD certificate; listed CD
- ¹⁷ vendors and addresses; the filing of any
- ¹⁸ thefts or losses that we might have
- ¹⁹ occurred for that whole year period;
- 20 looked at inventory results of the
- ²¹ biennial and annual inventory; went to
- ²² asset protection department to look at
- ²³ the camera monitoring room to observe;
- ²⁴ provided copy of CD pick list and receipt

- ¹ to see that Rite Aid demonstrates its due
 - ² diligence by having an excellent
 - ³ excessive order monitoring program. They
 - ⁴ mentioned that the DEA is taking a harder
 - ⁵ look at all distributors to ensure that
 - order monitoring processes are in place
 - and effective."
 - Q. Mr. Frost, what do you
 - recall about the discussions that you and
 - your colleagues had with the DEA
 - inspectors about the order monitoring
 - program during this audit?
 - A. All right. Well, what was
 - ¹⁴ nice about it when I brought them to the
 - control cage, they saw that we had posted
 - quantities not to exceed the threshold
 - by. And one at random -- just talked to
 - one of our pickers, asked them, "What do
 - you do if you notice that the light
 - lights up more than, for example, this
 - item has." And the associate would
 - explain to him what they do, talk to a
 - lead, or a manager.
 - We went from there and

Page 299

- ¹ POs that we use for receiving; observe
- ² the associates picking in the cage; and
- ³ observed the associates using the new
- ⁴ quality assurance stations to verify all
- ⁵ control drug picks. And they liked the
- ⁶ fact that we were using technology to
- ⁷ reduce human error.
- Q. All right. You mentioned
- ⁹ there under G, "File of thefts and losses
- ¹⁰ 106s from July 1, 2011, to July 10,
- ¹¹ 2012."

13

- Correct. A.
- What does that refer to?
- A. That would refer to any
- items that we thought through the
- ¹⁶ receipt -- receipt process or any process
- that we would have filed with the DEA
- office, in the Baltimore office.
- 19 Q. All right. I next want to
- ²⁰ turn to what you have under Roman Numeral
- ²¹ III on your memory. Can you read that
- ²² for the members of the jury, please?
- A. "Shout out, both DEA
- ²⁴ inspectors are very impressed and pleased

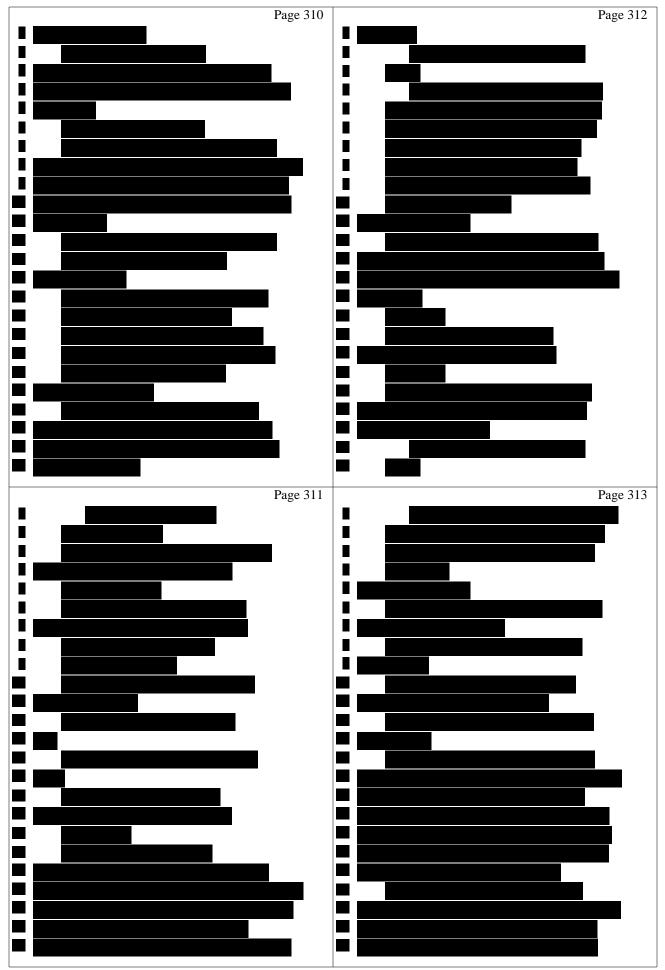
- ¹ explained the whole excessive order
- ² monitoring process. We took them to the

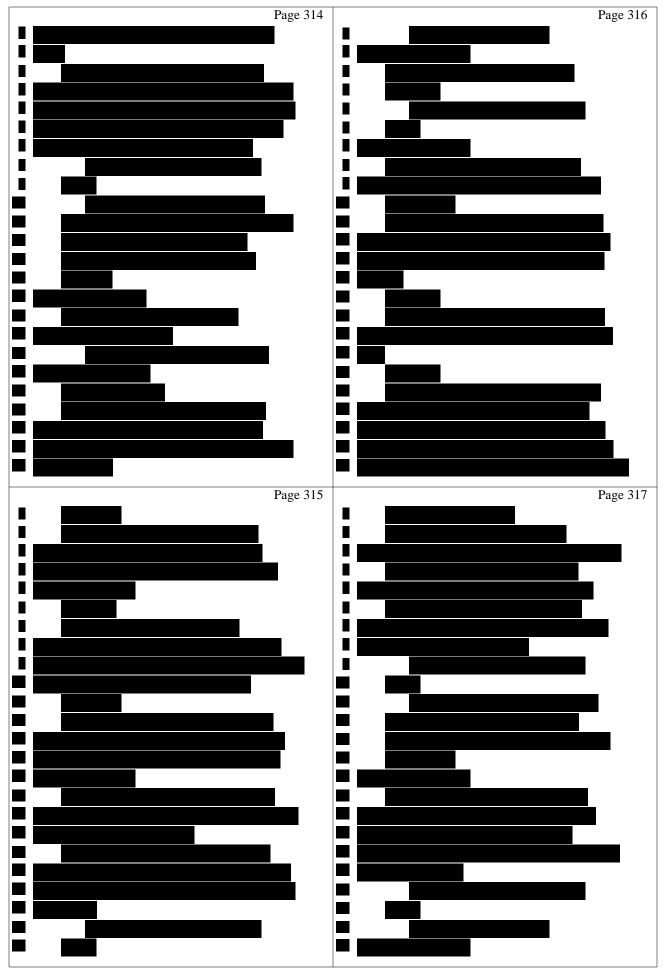
Page 301

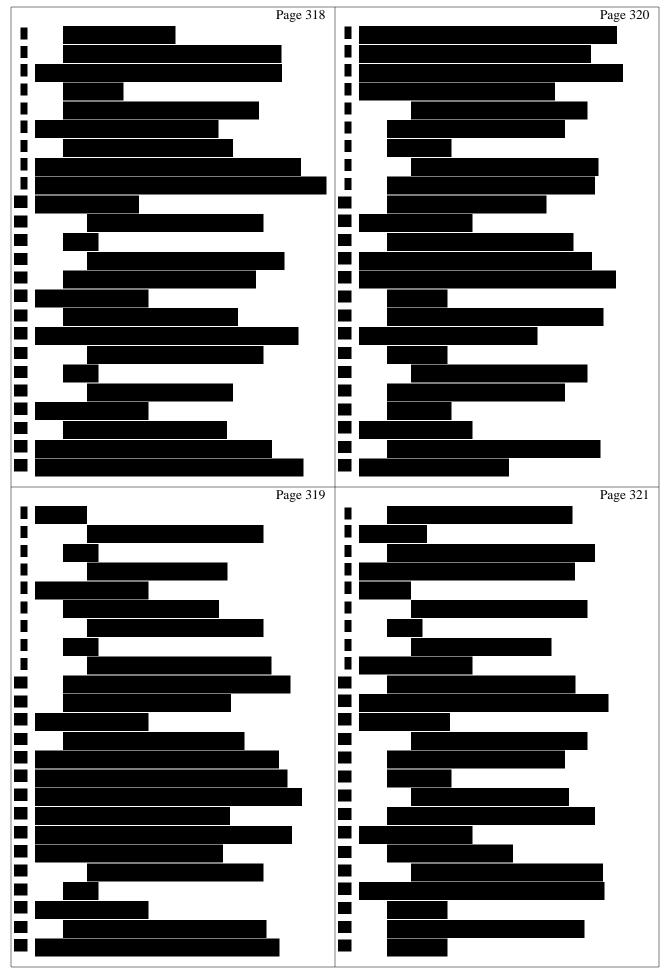
- phone logbook, if we had to call the
- ⁴ store, and what the lead or manager would
- ⁵ do when they talk to the store, in other
- ⁶ words find a -- resolve the issue, "Why
- did you order this? You're only going to
- get this amount." Explain why we only
- send them authorized quantity. They
- looked at our quality control purpose on
- 11 how we did 100 percent audit on each and
- every tote and indicated any
- ¹³ discrepancies on there. So if we had to
- investigate a forward pick we could.
- They were impressed with how
- ¹⁶ we did our daily inventories and how we
- kept control of all of our totes that we
- sent to the outbound area, by tote ID and
- by store number and how if we ever on
- occasion thought that we might have
- overpicked a store, that we would
- physically go to the trailers ourselves,
- ²³ pull the totes off of the trailers before
- ²⁴ they even went to the stores, and pop all

Page 302	Page 204
	Page 304
¹ the seals to investigate and do a tote	¹ BY MR. LAVELLE:
² audit of those items that we were	² Q. Did the DEA tell you that
³ sending.	³ you needed to make any changes in the
⁴ Q. Let me follow up on a couple	⁴ order monitoring program?
⁵ of those specific items.	⁵ A. They did not.
⁶ A. Sure.	⁶ Q. Now, at the end of this
⁷ Q. Mr. Frost, did you discuss	⁷ audit, did the DEA give you anything else
⁸ with the DEA that there was a threshold	⁸ to tell you that you had completed the
⁹ system in place?	⁹ audit?
10 A. Yes. Established by	A. No. They don't give you any
¹¹ corporate office.	¹¹ findings or any recommendations. They
Q. And did you discuss with the	¹² don't give you any report at all, I
¹³ DEA during their audit in 2012 that the	13 believe.
limit for orders was 5,000 units?	Q. So the only document you
15 A. Yes. We explained that	15 received from the DEA relating to this
16 whole process and that's what they liked	audit was what we marked previously as
about it too, that we had something	¹⁷ Frost 17; is that correct?
18 established from our headquarters.	18 A. Correct. That's the only
¹⁹ Q. Did you discuss with the DEA	¹⁹ document. They just call at the end,
Q. Did you discuss with the DE/1	1
20 inspectors that there were some stores	20 they'll summarize it, call the general
21 for which there was a different limit	manager in there and say we find nothing, and then leave.
than 5,000? A Anything that was above the	
71. Tinything that was above the	IVIIC. ETT V EEEE. That 5 and 1
²⁴ threshold would have been approved. Yes,	have for you. Thank you,
Page 303	Page 305
Page 303 1 we discussed it with them, and they were	Page 305 1 Mr. Frost.
¹ we discussed it with them, and they were	¹ Mr. Frost.
 we discussed it with them, and they were approved only by our corporate offices. 	¹ Mr. Frost. ² THE WITNESS: You're
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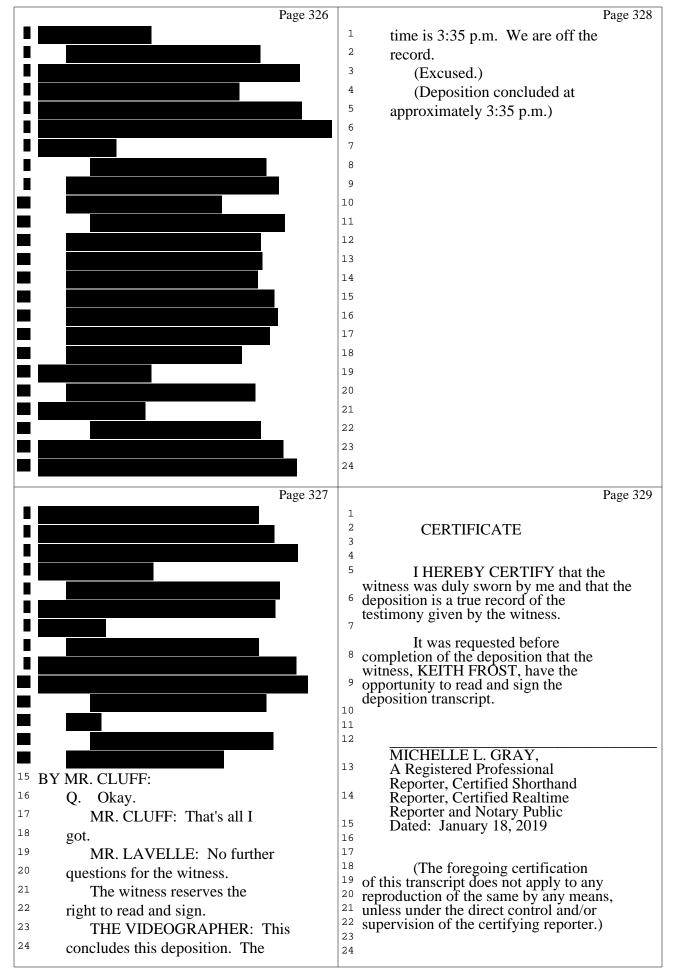












	Page 330	Page 332
1	INSTRUCTIONS TO WITNESS	1
2		² ACKNOWLEDGMENT OF DEPONENT
3	Please read your deposition	3
	ricuse read your deposition	4 I,, do
- 1	over carefully and make any necessary	5 hereby certify that I have read the
5	corrections. You should state the reason	6 foregoing pages, 1 - 333, and that the
6	in the appropriate space on the errata	7 same is a correct transcription of the
7	sheet for any corrections that are made.	
8		8 answers given by me to the questions
9		⁹ therein propounded, except for the
10		10 corrections or changes in form or
	Tou are signing same subject	¹¹ substance, if any, noted in the attached
	to the changes you have noted on the	¹² Errata Sheet.
	errata sheet, which will be attached to	13
13	your deposition.	14
14	It is imperative that you	15
15	return the original errata sheet to the	16 KEITH FROST DATE
	deposing attorney within thirty (30) days	17
		18
	of receipt of the deposition transcript	¹⁹ Subscribed and sworn
	by you. If you fail to do so, the	to before me this
	deposition transcript may be deemed to be	²⁰ , 20
20	accurate and may be used in court.	21 My commission expires:
21		22
22		
23		Notary Public
24		24
-		
	Page 331	Page 333
1		Page 333 LAWYER'S NOTES
1		
1 2	ERRATA	¹ LAWYER'S NOTES
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2 3	ERRATA	1 LAWYER'S NOTES 2 PAGE LINE 3
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